THE OFFICE OF REGULATORY STAFF DIRECT TESTIMONY & EXHIBITS

OF

DR. DOUGLAS H. CARLISLE

MARCH 12, 2018





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PSC SC MAIL / DMS

DOCKET NO. 2017-292-WS

Application of Carolina Water Service, Incorporated for Approval of an Increase in Its Rates for Water and Sewer Services

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1		DIRECT TESTIMONY AND EXHIBITS OF
2		DR. DOUGLAS H. CARLISLE
3		ON BEHALF OF
4		THE SOUTH CAROLINA OFFICE OF REGULATORY STAFF
5		DOCKET NO. 2017-292-WS
6		IN RE: APPLICATION OF CAROLINA WATER SERVICE,
7		INCORPORATED FOR APPROVAL OF AN INCREASE IN ITS RATES FOR
8		WATER AND SEWER SERVICES
9		
10	Q.	PLEASE STATE YOUR NAME, BUSINESS ADDRESS AND OCCUPATION.
11	A.	My name is Douglas H. Carlisle. My business address is 1401 Main Street, Suite
12		900, Columbia, South Carolina 29201. I am employed by the State of South Carolina as an
13		Economist for the Office of Regulatory Staff ("ORS").
14	Q.	PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.
15	A.	I received a Bachelor of Arts from Brown University, a Master's Degree in Public
16		Administration and a Ph.D. in Government and International Relations, both from the
17		University of Virginia. I have previously testified before the Public Service Commission
18		of South Carolina concerning rate of return. I am a Certified Rate of Return Analyst. After
19		graduate school, I was employed as an evaluator and evaluator-in-charge for about seven
20		years at the United States Government Accountability Office in Washington, D.C. After
21		leaving the GAO, I worked as a market consultant and instructor at Midlands Technical
22		College in South Carolina. Next, I began my employment with the State of South Carolina
23		at the State Reorganization Commission, which functioned as an audit follow-up entity.

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Method	Indicated Cost of Equity
DCF	8.68%
CEM	8.89%
CAP-M	9.54%
Average	9.04%

three methods of determining an appropriate ROE (Exhibits DHC-9, DHC-11, and DHC-

13, p. 3 of 3, respectively). The following table summarizes my results:

16 Q. WHAT STANDARDS GOVERN RATE OF RETURN?

1	Α.	The Supreme Court of the United States set standards in two landmark decisions.
2		In the first case, involving a water company, the Court declared:
3 4 5 6 7 8 9 10 11 12 13 14 15		A public utility is entitled to such rates as will permit it to earn a return on the value of the property which it employs for the convenience of the public equal to that generally being made at the same time and in the same general part of the country on investments in other business undertakings which are attended by corresponding risks and uncertainties; but it has no constitutional right to profits such as are realized or anticipated in highly profitable enterprises or speculative ventures. The return should be reasonably sufficient to assure confidence in the financial soundness of the utility and should be adequate, under efficient and economical management, to maintain and support its credit and enable it to raise the money necessary for the proper discharge of its duties. ¹ The <i>Bluefield</i> decision, was later reinforced by the decision in another case,
16		Federal Power Commission v. Hope Natural Gas Company:
17 18 19 20 21 22 23 24 25		The fixing of "just and reasonable" rates, involves a balancing of the investor and consumer interests From the investor or company point of view it is important that there be enough revenue not only for operating expenses but also for the capital cost of the business. These include service on the debt and dividends on the stock By that standard the return to the equity owner should be commensurate with returns on investments in other enterprises having corresponding risks. That return, moreover, should be sufficient to assure confidence in the financial integrity of the enterprise, so as to maintain its credit and attract capital. ²
26	Q.	DOES CWS HAVE TRADED COMMON STOCK?
27	A.	No, its stock is entirely held by Utilities, Inc. of Northbrook, Illinois, which also
28		has no publicly traded stock. Utilities, Inc. was purchased by Corix Utilities in 2012. Corix
29		is owned by the British Columbia Investment Management Corporation.

¹ Bluefield Water Works & Improvement Company. v. Public Service Commission of West Virginia, 262 U.S. 679,

² Federal Power Commission v. Hope Natural Gas Company, 320 U.S. 591, 603 (1944).

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1	Q.	IF NEITHER THE COMPANY NOR ITS PARENT HAS TRADED STOCK, HOW
2		DID YOU PERFORM YOUR ANALYSIS TO RECOMMEND A RETURN ON
3		EQUITY?
4	A.	To develop a fair rate of return recommendation for CWS, I evaluated the return
5		requirements of investors on the common stock of three groups: publicly held water and
6		sewerage service companies and two Comparable Earnings Model ("CEM") groups. I then
7		applied to the first group, two well-known and generally accepted methods for determining
8		a recommended return on equity, the Discounted Cash Flow ("DCF") Model and Capital
9		Asset Pricing Methods ("CAP-M").
10	Q.	WHY DID YOU EXAMINE DATA ON COMPANIES WITH TRADED STOCK?
11	A.	First, CWS has asked for its rates to be determined using the rate-of-return on rate-
12		base methodology. Second, publicly traded water utilities are, after all, in the same line of
13		business as CWS and so share similar risks. Third, data is far more readily available about
14		publicly traded companies, so it is practical to use them.
15	Q.	HOW DID YOU SELECT THESE COMPANIES AND GROUPS?
16	A.	For my DCF analysis I selected those companies classified as "water utilities" by
17		Value Line or by Yahoo! Finance that engage in water distribution to customers and obtain
18		most of their revenues from utility services, which include water and sewerage. For my
19		CEM analysis I selected companies with comparable β's to those of the companies in my
20		DCF Proxy Group.
21	Q.	WHAT CAPITAL STRUCTURE DID YOU USE FOR YOUR ANALYSIS OF CWS?

I used the Capital Structure from the application, 51.89% Equity and 48.11%

Long-Term Debt. I, adjusted the Cost of Debt from 6.60% to 6.58% to protect the ratepayer

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from the unfavorable terms of the Long-Term Debt as structured by the Company. This position is consistent with my position in Docket Nos. 2013-201-WS, 2013-275-WS and 2015-199-WS.

The objectionable features of the Cost of Debt arise from multiple factors: consolidation of Utilities Inc.'s ("UI,"'s, the parent company's) debt into one (1) flotation when interest rates were very high; a make-whole provision, which has prevented UI from refinancing its Long-Term Debt at more favorable rates; and a ten (10) year interest-only period, which greatly increased the overall cost of Debt by adding \$59 million to the cost paid by customers of UI's various subsidiaries. See Exhibit DHC-14.

Q. COMPARE THE THREE METHODS THAT YOU USED TO CALCULATE AN APPROPRIATE COST OF EQUITY FOR CWS.

The three methods I used have different strengths. DCF focuses on money coming into and flowing out of companies. Specifically, the DCF focuses on the flow of money out through dividends and the flow of money into companies through revenues, which are then netted to Earnings per Share ("EPS") and allocated to Book Value per Share ("BVPS") and Dividends per Share ("DPS"). By contrast, the CEM focuses on changes in Book Value of non-regulated companies and adjusts for risk to reveal an appropriate ROE. The CEM itself does not expressly have a generally accepted approach to this adjustment, but I have developed a method that uses well-known types of data. CEM is intuitive in that, other things being equal, more assets should mean more production. The CAP-M, by contrast, focuses on the "hurdle rate," that rate of return that an investor must realize to surpass competing potential investments of comparable risk. All three methods focus on what investment accomplishes and not upon corporate preferences.

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Q. WHAT IS THE BASIS FOR THE DCF MODEL?

This model's basic premise is that investors value stocks based on the stream of cash flows they can enjoy for the indefinite future and that the only certain flow of cash is the value of dividends received. The DCF is a perpetuity, so cash must flow indefinitely; therefore, in the long run, dividend growth cannot exceed company growth. If dividends were to grow faster than the underlying company growth, the dividend would eventually become unsustainable, and the model's basic assumptions would be violated. The growth in dividends, therefore, cannot exceed the growth in earnings. In fact, all indicators of growth must, in the long run, grow at rates compatible with each other. The DCF model is expressed by this formula:

 $K = D_1/P_0 + g;$

where K = cost of equity capital (ROE); $D_1 = current$ yearly Dividends per Share ("DPS"); $P_0 = cost$ purchase price; and cost = cost growth.

Q. HOW DO YOU TAKE INTO ACCOUNT THE ASSUMPTIONS ABOUT GROWTH IN YOUR ANALYSIS?

There are several steps for applying the assumptions of the DCF Model. Each strategy, in logical order, points to the next.

First, the DCF is a long-term model, so some temporary departures from a straight-line estimate of ROE are to be expected. This reasoning implies that having several indicators of growth is better than having just one. Such data is readily available (Exhibit DHC-3) and useful to reinforce comparability, since the Proxy Group companies do vary in their characteristics. See Exhibit DHC-4. My analysis uses four indicators: 1) EPS

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(Exhibit DHC-5); 2) BVPS (Exhibit DHC-6); 3) DPS (Exhibit DHC-7); and, 4) Revenue or Sales (Exhibit DHC-8).

Second, my analysis adheres to a steady-state model by using several periods to calculate historical trends and to dampen any temporary divergences. This method provides a more reliable guide to long-term growth. For that reason, I have used three-five- and ten-year averages/means and medians. This approach lessens the impact of any transient phenomena. Such reasoning appeals to common sense. For example, an investor would need some convincing evidence to believe that a company whose earnings and book value having been growing at 5% would suddenly grow at 25%. On the other hand, true departures from the trend must be recognized in a way that a naïve straight-line projection from the past will not.

Third, my approach recognizes the importance of analysts' opinions. Although it might seem that analysts make their living discovering new trends or departures from old ones, their predictions also moderate analyses based strictly on historical data and add some balance to the estimation of growth. Investors know about analysts and may consult them and be influenced by estimates.

Q. HOW DOES YOUR DCF ANALYSIS CONFORM TO THE MODEL WITH REGARD TO THE OTHER TERMS OF THE BASIC DCF EQUATION?

The term, D_1/P_0 , finds a simple expression as Dividend Yield. A very narrow interpretation of the formula would insist upon using a price from the previous year and determining the yearly dividend paid as of a year later. Investors know about companies' histories of dividend increases and they expect increases if a company has a history of increasing dividends. Companies announce their intention to maintain or increase their

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dividends during the year and price data tends to be an average of prices over time. The current dividend yield reflects what has happened leading up to the current moment. Thus, the problem with the dividend yield is not, knowing what it is at a given moment, but rather that investors expect it to grow. Since investors know that a company may announce an increase in its dividend in the upcoming twelve months after the dividend yield information is available, a simple convention to recognize such a possible increase is to multiply the yield by half-again the growth rate, producing this modified equation in which K is the Cost of Equity:

$$K = ([D_1/P_0]*(1+(\frac{1}{2}g)]) + g$$

While this equation may seem to violate the assumptions of the DCF by having dividends outpace growth ("g") or by restricting dividends to a growth rate below companies' growth rates, in fact it is consistent with the model. Expectations of growth are simply applied to dividend yield in this equation. Dividend yield is brought into balance with growth because expectations are incorporated into both parts. The difference between how expectations are incorporated is that, for growth, they are incorporated in the development of the "g" number, whereas, in the dividend yield, they are incorporated in the equation itself.

Q. WHAT TRENDS DOES YOUR DCF ANALYSIS INDICATE?

Exhibits DHC-5, DHC-7, and DHC-9 reveal high EPS growth, slightly lower DPS growth, and relatively low Dividend Yields, respectively. In the long run, EPS growth will be constrained by Sales growth and BVPS will need to be more comparable to the future EPS growth. Meanwhile, if the stock prices of the companies in the Proxy Group growth moderately, remain level, or fall, DPS growth will eventually raise Dividend Yields. The

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recent changes in taxes, however, mean that many investors will get to keep more of their dividends because they will pay lower taxes on them. Accordingly, in the long-run, companies will not have to pay as high dividends to meet investors' demand.

4 Q. WHAT WAS YOUR DCF RESULT?

My DCF indicates a cost of Equity of 8.68% shown in my DCF summary calculation in Exhibit DHC-9.

7 Q. WHAT IS THE BASIC PREMISE OF THE CEM?

This Model focuses on the costs of goods and services that generate earnings. For this reason, CEM analyses look at changes in book value (Exhibits DHC-10 and DHC-11).

Changes in book value indicate a greater capacity to produce. The logic of CEM is analogous to that of the DCF. The change in book value comes from the store of value in retained equity. With prudent management and no revolutionary developments, the greater the book value of a company, the greater the resulting ROE.

Q. WHAT ARE THE MAJOR CONSIDERATIONS IN IMPLEMENTING THE CEM AND HOW DID YOU ADDRESS THEM?

The Model does not indicate a single approach to ascertaining what is comparable and so analyses often look at great quantities of data over long periods of time. Analyses may use whole sectors of the economy, several sectors of the economy, or even stock indices and show several decades of results. While such approaches mitigate threats to the Model, there is no single standard for comparability. The lack of a benchmark makes conclusions from the data judgmental. Although there is nothing wrong with applying judgment to interpret results, I have used a more transparent approach.

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The standard I used to select comparable stocks was the range of β that Value Line provides for the companies in my DCF Proxy Group. Leaving aside academic arguments about its predictive value, β has intuitive appeal because stocks whose prices vary in the same manner as those of traded water and water and sewer companies probably have something in common with respect to their earning capacity. As I pursued my method following the CEM, however, I encountered challenges.

WHAT CHALLENGES DID YOU ENCOUNTER IN CALCULATING THE CEM?

My procedure for calculating the CEM is challenging in two respects: (1) the number of companies with predicted BVPS growth has shrunk to such an extent that there are very few companies when the CEM proxy group is highly stratified by β ; (2) a disconnection has developed between β and BVPS. The dearth of companies weakens generalizations about companies making them less reliable and the deterioration in the usefulness of highly stratified β 's hampers risk-adjustment and comparability. Accordingly, I have changed my method to make my results more reliable.

The underlying cause of these challenges is the lingering effects of the Great Recession, when asset values dropped and there was a net decline in Owners' Equity, viz., Book Value, for three quarters. See Exhibit DHC-12.

Q. HOW HAVE YOU ADDRESSED THESE CHALLENGES?

I have reduced the number of β strata, substituted five-year β 's for ten-year β 's, used only current β 's, and used different groups for my retrospective CEM and prospective CEM. These techniques make my analysis less vulnerable to threats of reliability by avoiding a very small and perhaps unrepresentative selection of companies and by

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20 Q. WHAT ARE SOME OF THE ISSUES SURROUNDING THE CAP-M AND ITS APPLICATION?

22 A. There have been debates about whether β properly measures systematic risk, with 23 some researchers finding that it does not and others finding that it does. Some people have

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taken issue with whether β should be adjusted, which is not an issue with my analysis, since I use Value Line's adjusted β 's. Another set of issues turns on whether the R_m is properly measured by the source, <u>Stocks</u>, <u>Bonds</u>, <u>Bills</u> and <u>Inflation</u>, <u>2017</u> ("<u>SBBI</u>") or whether different periods of time should be used. Within that debate is another issue related to the use of the arithmetic mean ("simple average") or the geometric mean ("compound annual growth rate"). I use the latter because it reflects the long-term returns³ that an investor could actually have realized.

Q. DESCRIBE YOUR APPROACH REGARDING THE DATA YOU USED FOR THE R_f.

The data often used for computing the CAPM cost of equity has undergone certain changes that deserve emphasis. The database from the Center for Research and Security Prices ("CRSP") in SBBI, which provides the typical long-term return of companies, was originally based upon the New York Stock Exchange, but has added more data from more exchanges. This change over the years after the initial construction of the deciles, which in turn were constructed from data first assembled by CRSP. The change was far from merely technical. The argument that there is a Small Company Premium rests logically first upon being able to stratify companies' returns by companies' sizes in the form of capitalization. Originally, CRSP organized companies into deciles, groups of tenths of the total number of companies or "equally populated groups." When companies from other exchanges were added, they were assigned by equivalency to the capitalization range of the existing deciles. As a result, the deciles were no longer equally populated. In short,

³ Ravi Jagannathan and Ellen R. McGrattan, "The CAPM Debate," <u>Federal Reserve Bank of Minneapolis Quarterly Review</u>, Vol. 19, No. 4, fall 1995, pp. 2-17.

they were no longer true deciles, but rather some sort of "decile-hybrids." See Exhibit 2 DHC-1.

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To adjust for the change in SBBI, I weight the decile-hybrids by the number of companies in them. Since each of the ten (10) groups comprises companies in a range of capitalization, this treatment does not lessen whatever impact company size may have, but it does configure the data to resemble the investment menu that investors face. After all, investors, be they individuals or professional investors working for an investment entity, invest in discrete companies, not in capitalizations. I am aware that the size of a company is alleged to influence the total return an investor may receive from it and I calculated the average SBBI-decile return to make my results resemble one that investors over a long period might face. See Exhibit DHC-13.

12 IF YOU DISAGREE WITH THE SMALL COMPANY PREMIUM, WHY DID YOU Q. 13 **USE THE DECILE-HYBRIDS?**

A. The main reason I used decile-hybrids is because they are embedded in the main source of data often used in CAP-M analyses. I used decile-hybrids in my analysis to be consistent with my practice in previous cases.

Q. **HOW DID YOU PERFORM YOUR CAP-M?**

My first calculation treated each SBBI decile as equal. For the Rf I used the projected 30-year Treasury bond yield, using a projection from a poll of economists conducted by Blue Chip™. This consensus forecast looks 18 months into the future. It is currently 3.7% (Exhibit DHC-2). For the R_m, I used the compound average growth rate for stocks as published in SBBI. I averaged the returns for the deciles of company size and obtained an average (geometric mean or compound annual growth rate) of 11.27% (Exhibit

13 Q. DOES THIS CONCLUDE YOUR TESTIMONY?

have averaged my two CAP-M results for a final CAP-M of 9.54%.

14 **A.** Yes, it does.

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EXHIBIT DHC-1

Office of Regulatory Staff SBBI: 2013 Valuation Handbook Excerpt Carolina Water Service, Inc. Docket No. 2017-292-WS

DECILES ARE NOT REALLY DECILES AND "DECILE" PORTFOLIOS HAVE TO BE REBALANCED FOUR TIMES A YEAR

The term "decile" holds methodological appeal until one realizes that it is a questionable construct for two reasons. First, the deciles in <u>SBBI</u> do not really hold equal numbers of companies (as shown in Exhibit DHC-13). Second, since it is time-series data, the Center for Research and Security Prices ("CRSP") companies are constantly changing "deciles" due to company growth, merger, bankruptcy, or company shrinkage. The absence of data indicating a -100% change in stock value and a concomitant change in any dividends, as would occur from a corporate bankruptcy is called Survivorship Bias. Even if bankruptcy was not the cause for a stock's being delisted and even if returns were higher than listed stocks', the lack of assignment of a stock to a decile, even if were not a true decile, would distort the data on returns and the relationship of returns to capitalization.

The following quotation is from <u>Ibbotson SBBI</u>: 2013 <u>Valuation Handbook</u>, <u>p.85</u>. I have broken a single paragraph into two halves, the first relevant to the "decile" issue and the second to how dynamic and potentially distorting the capitalization-decile may be.

All companies on the NYSE [New York Stock Exchange] are ranked by the combined market capitalization of their eligible equity securities. The companies are then split into 10 equally populated groups, or deciles. Eligible companies traded on the NYSE, the NYSE Amex (AMEX), and Nasdaq National Market (NASDAQ) are then assigned to the appropriate deciles according to their capitalization in relation to the NYSE breakpoints.

The portfolios are rebalanced, using closing prices for the last trading day of March, June, September, and December. Securities added during the quarter are assigned to the appropriate portfolio when two consecutive month-end prices are available. If the final NYSE price of a security that becomes delisted is a month-end price, then that month's return is included in the quarterly return of the security's portfolio. When a month-end NYSE price is missing, the month-end value of the security is derived from merger terms, quotations on regional exchanges, and other sources.

Office of Regulatory Staff Blue Chip Financial Forecasts March 1, 2018

EXHIBIT DHC-2

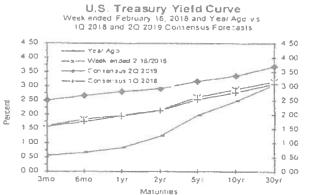
Carolina Water Service, Inc. Docket No. 2017-292-WS

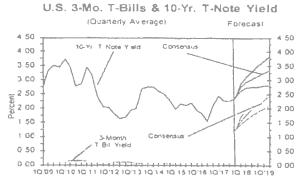
2 # BLUE CHIP FINANCIAL FORECASTS # MARCH 1, 2018

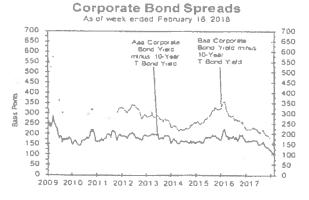
Consensus Forecasts Of U.S. Interest Rates And Key Assumptions

				Histor		Cons	ensus i	Foreca	sts-Qu	arterly	Avg.			
	AV	erage For	Week End	ling				Latest Qtr		2Q	3Q	40	1Q	2Q
Interest Rates	Feb. 16	Feb. 9	Feb. 2	Jan. 26	Jan	Dec	Nov	40 2017	2018	2018	2018	2018	2019	2019
Federal Funds Rate	1.42	1.42	1.42	1.41	1.41	1.29	1.16	1.20	1.5	1.7	1.9	2.2	2.3	2.5
Prime Rate	4.50	4.50	4.50	4.50	4.50	4.38	4.25	4.29	4.6	4.8	5.0	5.2	5.4	5.6
LIBOR, 3-mo.	1.86	1.80	1.78	1.75	1.73	1.59	1.42	1.46	1.8	2.0	2.2	2.4	2.6	2.8
Commercial Paper, I-mo.	1.53	1.50	1.50	1.52	1.50	1.38	1.15	1.22	1.5	1.7	2.0	2.2	2.4	2.5
Treasury bill, 3-mo.	1.60	1.54	1.46	1.43	L 43	1.33	1.23	1.22	1.6	1.8	2.0	2.1	2.3	2.5
Treasury bill, 6-mo.	1.82	1.71	1.65	1.64	1.62	149	1.37	1.37	1.7	1.9	2.1	2.3	2.5	2.6
Treasury bill. Lyr.	1.97	1.89	1.87	1.79	1.80	1.69	1.54	1.54	1.9	2.1	2.3	2.5	2.6	2.8
Treasury note, 2 yr.	2.15	2 10	2.14	2 09	2 02	1.83	1 68	1 68	2.1	2.3	2.5	2.6	2.8	2.9
Treasury note, 5 yr	2.61	2.54	2.53	2.44	2 36	2 17	2.04	2.06	2.5	2.7	2.8	2.9	3.1	3.2
Treasury note, 10 yr.	2.87	2.82	2.75	2.65	2 56	2.40	2.36	2 37	2.8	2.9	3.0	3.1	3.3	3.3
Treasury note, 30 yr.	3.14	3.10	2.99	2.91	2.86	2.27	2.81	2.82	3.1	3.2	3.4	3.5	3.6	3.7
Corporate Aaa bond	3.97	3.89	3.79	3 73	3 68	3 63	3 70	3.69	3.8	4.1	4.3	4.4	4.6	4.7
Corporate Baa bond	4 54	4.45	4.31	4.26	4 24	4.21	4.29	4.27	4.5	4.8	5.0	5.2	5.3	5.4
State & Local bonds	3 58	3.57	3 53	3.45	3.42	3.46	3.41	3.41	3.6	3.8	3.9	4.1	4.2	4.3
Home mortgage rate	4 38	4.32	4 22	4.15	4 03	3 95	3.92	3 92	4.3	4.5	4.6	4.7	4.9	5.0
				Histor	٧	******			Co		ıs Fore	casts-C)uarte	4
	EQ	2Q	3Q	40	10	20	30	40	10	2Q	30	40	10	2Q
Key Assumptions	2016	2016	2016	2016	2017	2017	2017	2017	2018	2018	2018	2018	2019	2019
Major Currency Index	93.3	89.6	90.3	93 7	944	93 0	88.3	88.9	86.5	86.5	86.5	86.4	86.4	86.3
Real GDP	0.6	2.2	2.8	1.8	1.2	3.1	3.2	2.6	2.7	3.0	2.9	2.7	2.5	2.4
GDP Price Index	0.3	2.4	1.4	2.0	2.0	1.0	2.1	2.4	2.1	2.0	2.2	2.1	2.2	2.2
Consumer Price Index	0.1	2.3	1.8	3.0	3.1	-0.3	2.0	3.7	3.0	2.0	2.3	2.1	2.3	2.3
harmosts for interest rater and	the Endual											dr a 3	لدک	2.7

Forecasts for interest rates and the Federal Reserve's Major Currency Index represent averages for the quarter. Forecasts for Real GDP, GDP Price Index and Consumer Price Index are seasonally adjusted annual rates of change (hard) Individual panel members, forecasts are on pages 4 through 9. Historical data. Treasury rates from the Federal Reserve Board's H15, AAA, AA, and A BBB corporate bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, Evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, evneh and are 15° veers, yield to maturity. State and local bond yields from Bank of America-Mervill, evneh and are 15° veers, yield to maturity. State and local bond yields from Bank





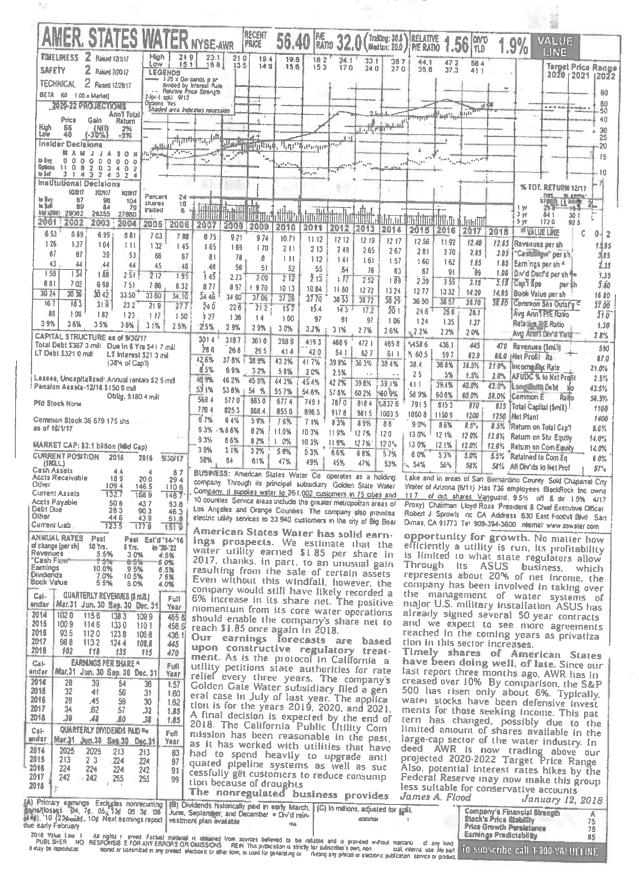




DHC EXHIBIT 3
Page 1 of 11

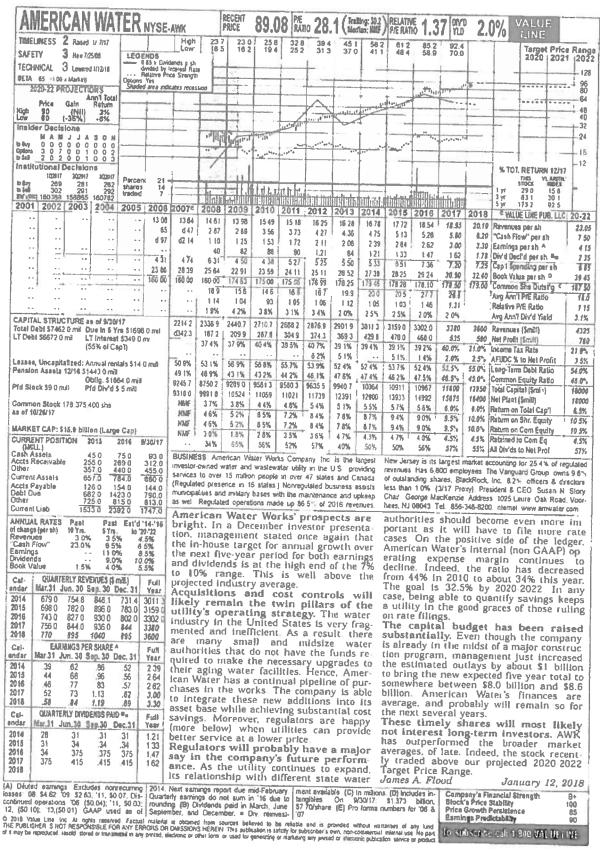
Office of Regulatory Staff

Value Line

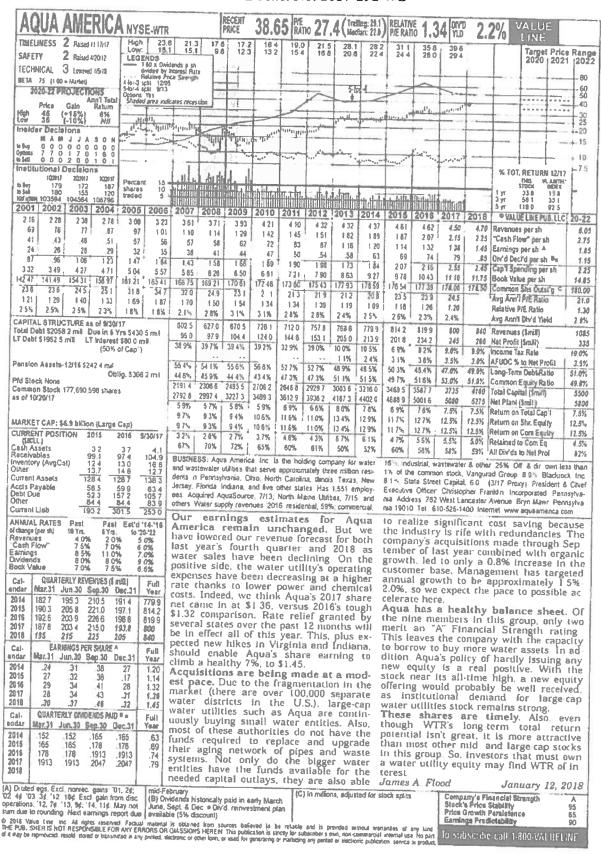


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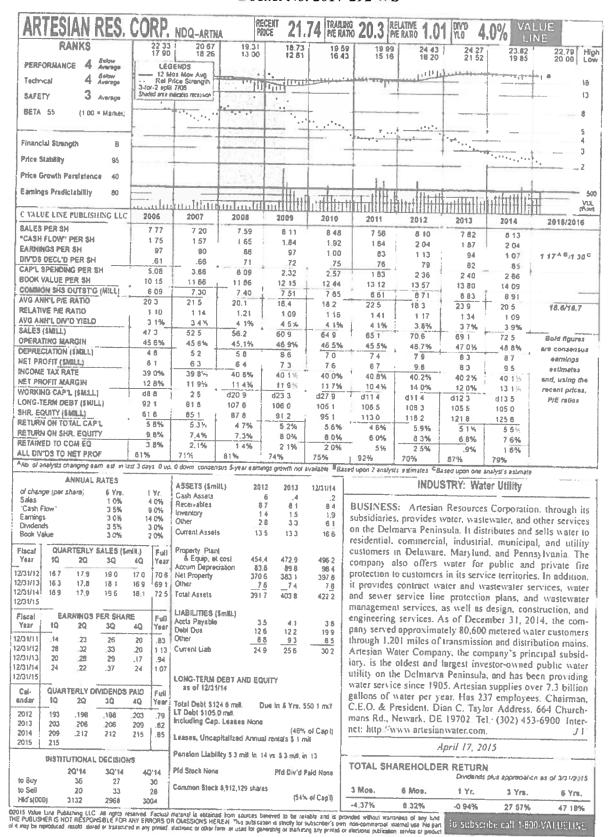
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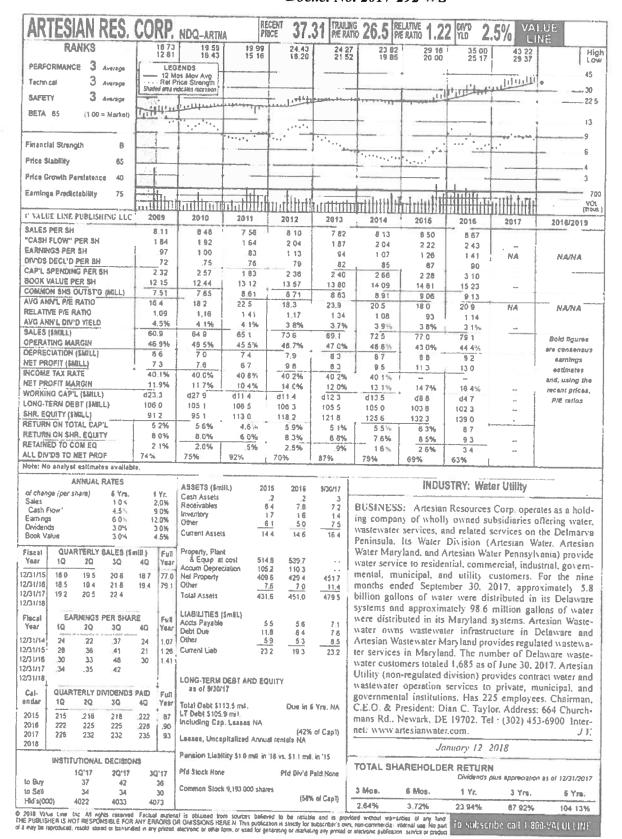
DHC EXHIBIT 3
Page 3 of 11



DHC EXHIBIT 3
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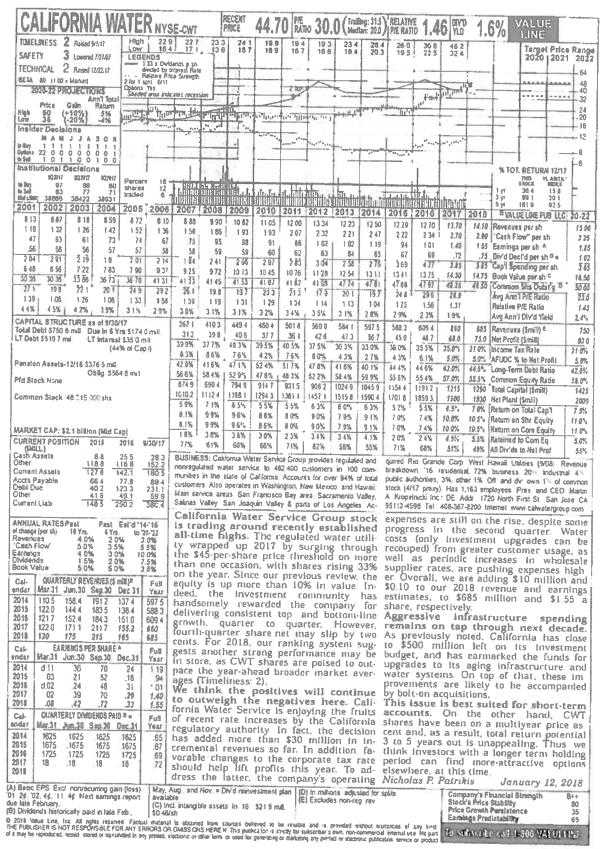


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Page 5 of 11



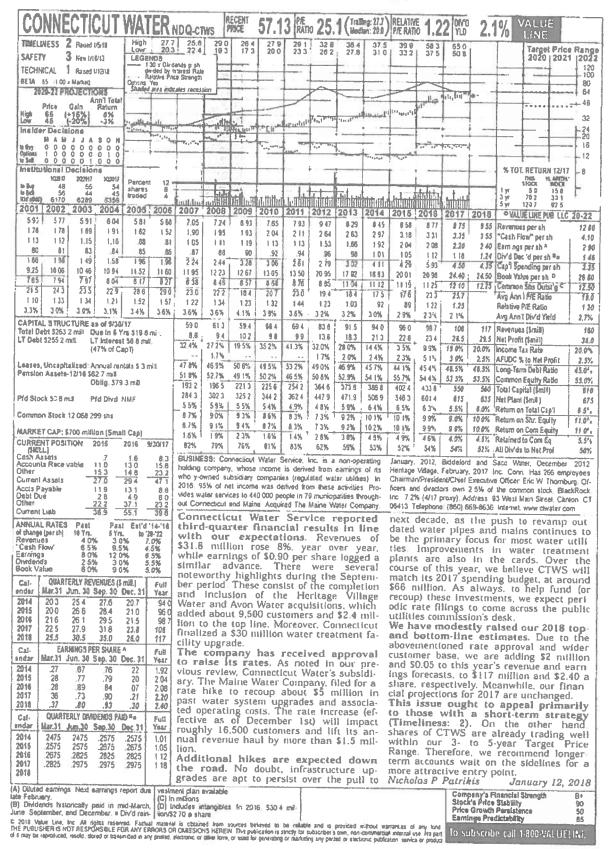
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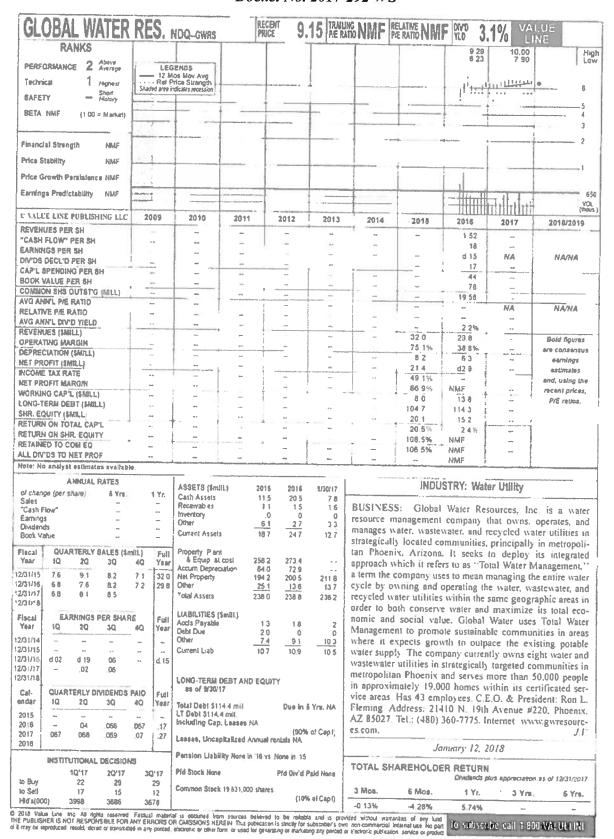
DHC EXHIBIT 3
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Value Line

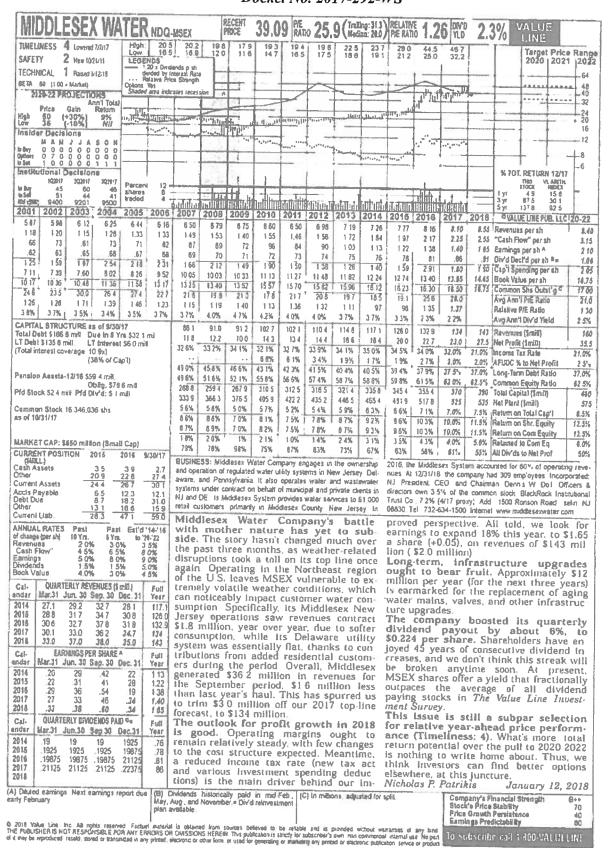


DHC EXHIBIT 3 Page 8 of 11

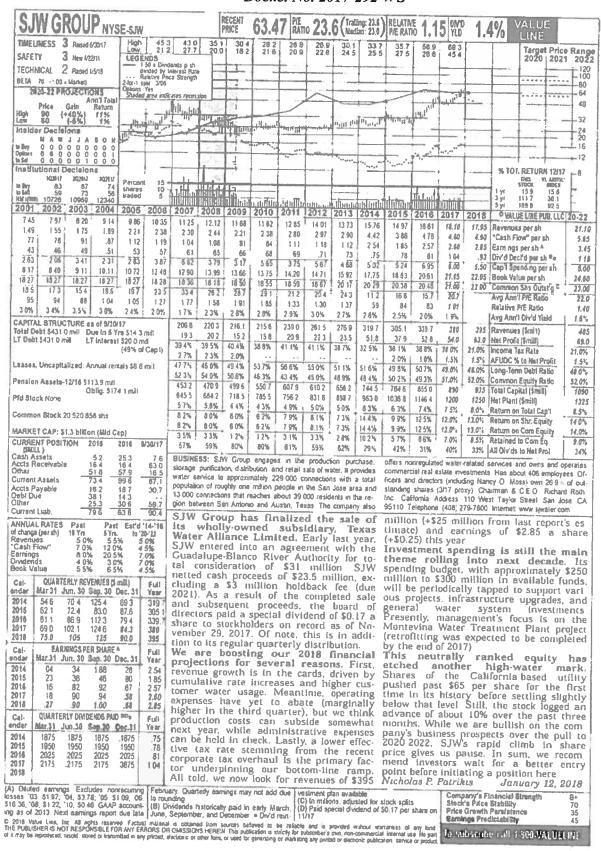
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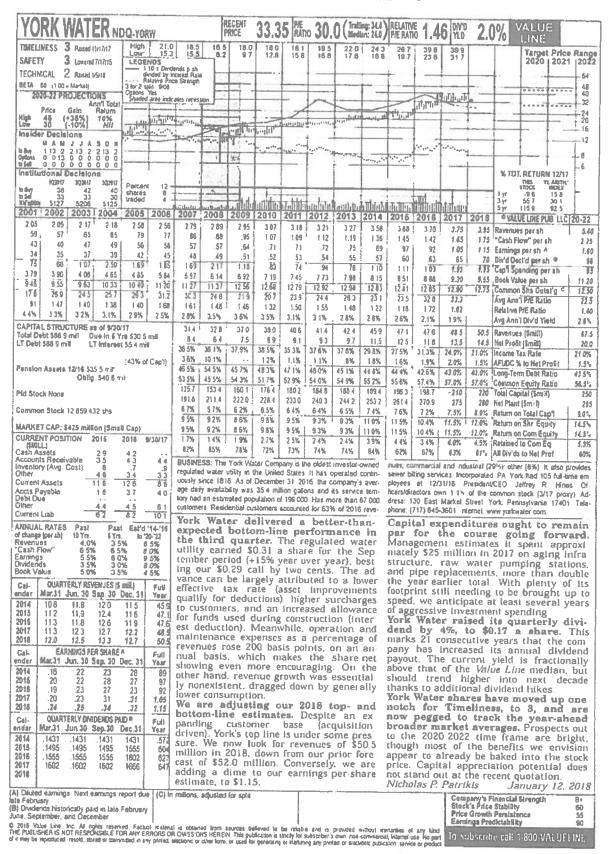
DHC EXHIBIT 3
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Office of Regulatory Staff Characteristics of DCF Proxy Group

EXHIBIT DHC-4

	<u>Market</u> Capitalization	Retention	Bond	
<u>Company</u>	(millions) [‡]	Ratio to	Rating†	Trailing P/E [‡]
American States	\$2,100	0.43	A+	30.8
American Water	\$15,900	0.44	A+	30.2
Aqua America	\$6,900	0.50	A+*	29.1
Artesian Resources	\$334	0.35	n/a	26.5
California Water	\$2,100	0.47	A+*	31.5
Connecticut Water	\$700	0.49	Α	27.7
Global Water Resources	\$183		n/a	
Middlesex Water	\$650	0.43	Α	31.3
SJW	\$1,300	0.65	A*	23.6
York Water	\$426	0.38	A-	34.4

[†]S&P rating from website: <u>https://www.standardandpoors.com</u>

^{*}rating is of the principal subsidiary

[‡]from Exhibit DHC-3

^oRetention ratio = 1 - payout ratio ("All Div'ds to Net Prof" on Exhibit DHC-3)

Office of Regulatory Staff Earnings per Share - Historical Data Carolina Water Service, Inc. Docket No. 2017-292-WS

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	\$ per sh	are*									
COMPANIES \YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States	\$0.81	\$0.78	\$0.81	\$1.11	\$1.12	\$1.41	\$1.61	\$1.57	\$1.60	\$1.62	\$1.85
American Water	N/A	\$1.10	\$1.25	\$1.53	\$1.72	\$2.11	\$2.06	\$2.39	\$2.64	\$2.62	\$3.00
Aqua America	\$0.57	\$0.58	\$0.62	\$0.72	\$0.83	\$0.87	\$1,16	\$1.20	\$1.14	\$1.32	\$1.36
Artesian Resources	\$0.90	\$0.86	\$0.97	\$1.00	\$0.83	\$1,13	\$0.94	\$1.07	\$1.26	\$1,41	N/A
California Water	\$0.75	\$0.95	\$0.98	\$0.91	\$0.86	\$1.02	\$1.02	\$1.19	\$0.94	\$1.01	\$1.40
Connecticut Water	\$1.05	\$1.11	\$1.19	\$1.13	\$1.13	\$1.53	\$1.66	\$1.92	\$2.04	\$2.08	\$2.20
Global Water Resources										-\$0.15	N/A
Middlesex Water	\$0.87	\$0.89	\$0.72	\$0.96	\$0.84	\$0.90	\$1.03	\$1.13	\$1.22	\$1.38	\$1.40
SJW	\$1.04	\$1.08	\$0.81	\$0.84	\$1.11	\$1.18	\$1.12	\$2.54	\$1.85	\$2.57	\$2.60
York Water	\$0.57	\$0.57	\$0.64	\$0.71	\$0.71	\$0.72	\$0.75	\$0.89	\$0.97	\$0.92	\$1.05

	Ratios o	f Chang	ge over	Previou	ıs Year						
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States		0.96	1.04	1.37	1.01	1,26	1,14	0.98	1.02	1.01	1.14
American Water		N/A	1.14	1.22	1.12	1.23	0.98	1.16	1.10	0.99	1.15
Aqua America		1.02	1.07	1:16	1.15	1.05	1.33	1.03	0.95	1.16	1.03
Artesian Resources	0.93	0.96	1,13	1.03	0.83	1.36	0.83	1.14	1.18	1.12	N/A
California Water		1.27	1.03	0.93	0.95	1,19	1.00	1.17	0.79	1.07	1.39
Connecticut Water		1.06	1.07	0.95	1.00	1,35	1.08	1.16	1.06	1.02	1.06
Global Water Resources											
Middlesex Water		1.02	0.81	1.33	0.88	1.07	1.14	1.10	1.08	1.13	1.01
SJW		1.04	0.75	1.04	1.32	1.06	0.95	2.27	0.73	1.39	1.01
York Water		1.00	1.12	1:11	1:00	1:01	1.04	1.19	1.09	0.95	1,14

^{*}Sources are on page 3 of 3 except 2007 numbers of Artesian Resources are from Exhibit DHC-3 Page 4 of 11.

Office of Regulatory Staff Earnings per Share - Historical Data

Carolina Water Service, Inc. Docket No. 2017-292-WS

10-yr Averages* 5-yr. Averages 3-Yr. Averages COMPANIES Compound Simple Compound Simple Compound Simple American States 8.61% 9.30% 5.58% 5.81% 5.62% 5.79% 10.86% 12.11% 7.29% 7.57% 7.87% 8.07% American Water Aqua America 9.09% 10.41% 9.35% 10.12% 4.26% 4.61% Artesian Resources[†] 3.81% 5.00% 11.18% 12,56% 14.47% 14.50% California Water 6,44% 7.75% 6.54% 8.34% 5.57% 8.35% Connecticut Water 7.68% 8.14% 7.53% 7.63% 4.64% 4.66% Global Water Resources Middlesex Water 4.87% 5.79% 9.24% 9.34% 7.40% 7.51% SJW 9.60% 15.56% 17.12% 26.92% 0.78% 4.31% York Water 6.30% 6.54% 7.84% 8.16% 5.67% 5.99% Means 7.47% 8.96% 9.07% 10.72% 6.25% 7.09% Medians 7.68% 8.14% 7.84% 8.34% 5.62% 5.99% Average of Mean & Median 8.06% 8.99% 6.24%

Average of Period
Averages
7.76%

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^{*}American Water is on a nine-year basis, as 2007 was a pro forma negative number

[†]Artesian Resources' numbers are set back one year, as 2017 information was not available; 2007=\$47.3 million.

Office of Regulatory Staff Earnings per Share - Historical Data Carolina Water Service, Inc.

Carolina Water Service, Inc. Docket No. 2017-292-WS

COMPANIES	<u>Estimate</u>	Growth Rate	<u>Sources</u>
American States	\$2.35	7.07%	Exhibit DHC-3, p. 1 of 11
American Water	\$4.15	9.71%	Exhibit DHC-3, p. 2 of 11
Aqua America	\$1.85	9.19%	Exhibit DHC-3, p. 3 of 11
Artesian Resources	\$1.24	5.16%	Exhibit DHC-3, p. 5 of 11
California Water	\$1.85	8.29%	Exhibit DHC-3, p. 6 of 11
Connecticut Water	\$2.90	8.21%	Exhibit DHC-3, p. 7 of 11
Global Water Resources			Exhibit DHC-3, p. 8 of 11
Middlesex Water	\$2.10	12.28%	Exhibit DHC-3, p. 9 of 11
SJW	\$3.45	8.42%	Exhibit DHC-3, p. 10 of 11
York Water	\$1.60	12.79%	Exhibit DHC-3, p. 11 of 11
Means		9.01%	
Medians	_	8.42%	
Average of Mean & Median		8.72%	

EXHIBIT DHC-5 Page 3 of 3

Office of Regulatory Staff Book Value per Share - Historical Data Carolina Water Service, Inc. Docket No. 2017-292-WS

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	S per st	iare*				STERNAS	SHEET IN	4945			CO LOS
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States	\$8.77	\$8.97	\$9.70	\$10.13	\$10.84	\$11.80	\$12.72	\$13.24	\$12.77	\$13.52	\$14.20
American Water	N/A	\$25.64	\$22.91	\$23.59	\$24.11	\$25.11	\$26.52	\$27.39	\$28,25	\$29,24	\$30.90
Aqua America	\$5.85	\$6.26	\$6.50	\$6.81	\$7.21	\$7.90	\$8.63	\$9.27	\$9.78	\$10.43	\$11.10
Artesian Resources	\$11.66	\$11.86	\$12.15	\$12.44	\$13.12	\$13.57	\$13.80	\$14.09	\$14.61	\$15,23	N/A
California Water	\$9,25	\$9.72	\$10.13	\$10.45	\$10.76	\$11.28	\$12.54	\$13.11	\$13.41	\$13.75	\$14.30
Connecticut Water	\$11.95	\$12.23	\$12.67	\$13.05	\$13.50	\$20.95	\$17.92	\$18.83	\$20.01	\$20.98	\$24.40
Global Water Resources									13.1175	\$0.78	N/A
Middlesex Water	\$10.05	\$10.03	\$10.33	\$11,13	\$11.27	\$11.48	\$11.82	\$12.24	\$12.74	\$13.40	\$13.95
SJW	\$12.90	\$13.99	\$13,66	\$13.75	\$14.20	\$14.71	\$15.92	\$17.75	\$18.83	\$20.61	\$21.65
York Water	\$5.97	\$6.14	\$6.92	\$7.19	\$7.45	\$7.73	\$7.98	\$8.15	\$8.51	\$8.88	\$9.30

Sources: see last page of this exhibit

	Ratios o	f Chan	ge over	Previou	is Year						
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States		1.02	1.08	1.04	1.07	1.09	1.08	1.04	0.96	1.06	1.05
American Water		N/A	0.89	1.03	1.02	1.04	1.06	1.03	1.03	1.04	1.06
Aqua America		1.07	1.04	1.05	1.06	1.10	1.09	1.07	1.06	1.07	1.06
Artesian Resources	1.15	1.02	1.02	1.02	1.05	1.03	1.02	1.02	1.04	1.04	N/A
California Water		1.05	1.04	1.03	1.03	1.05	1.11	1.05	1.02	1.03	1.04
Connecticut Water		1.02	1.04	1.03	1.03	1.55	0.86	1.05	1.06	1.05	1.16
Global Water Resources											
Middlesex Water		1.00	1.03	1.08	1.01	1,02	1.03	1.04	1.04	1.05	1.04
SJW		1.08	0.98	1.01	1.03	1.04	1.08	1.11	1.06	1.09	1.05
York Water		1.03	1,13	1.04	1.04	1.04	1.03	1.02	1.04	1.04	1.05

^{*}Sources are on page 3 of 3 except 2007 numbers of Artesian Resources are from Exhibit DHC-3 Page 4 of 11.

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Office of Regulatory Staff Book Value per Share - Historical Dat

Carolina Water Service, Inc. Docket No. 2017-292-WS

- Historical	Data	
Service, Inc.		
7-292-WS		

	10-yr Av	erages*	5-yr. Av	'erages	3-Yr. Averages		
COMPANIES	Compound	Simple	Compound	Simple	Compound	Simple	
American States	4.94%	5.00%	3.77%	3.85%	2.36%	2.45%	
American Water	2.10%	2.21%	4.24%	4.24%	4.10%	4.11%	
Aqua America	6.61%	6.63%	7.04%	7.05%	6.19%	6.19%	
Artesian Resources [†]	4.14%	4.21%	3.03%	3.03%	3.34%	3.35%	
California Water	4.45%	4.48%	4.86%	4.91%	2.94%	2.94%	
Connecticut Water	7.40%	8.56%	3.10%	3.61%	9.02%	9.14%	
Global Water Resources							
Middlesex Water	3.33%	3.35%	3.97%	3.98%	4.46%	4.46%	
SJW	5.31%	5.39%	8.04%	8.06%	6.84%	6.86%	
York Water	4.53%	4.57%	3.77%	3.77%	4.50%	4.50%	
Means	4.76%	4.93%	4.65%	4.72%	4.86%	4.89%	
Medians	4.53%	4.57%	3.97%	3.98%	4.46%	4.46%	
Average of Mean & Median		4.70%	_	4.33%	_	4.67%	

^{*}American Water is on a nine-year basis as 2007 was a pro forma negative number

Average of Period Averages 4.56%

[†]Artesian Resources' numbers are set back one year, as 2017 information was not available; 2007=\$47.3 million.

Office of Regulatory Staff Book Value per Share - Historical Data Carolina Water Service, Inc.

Carolina Water Service, Inc Docket No. 2017-292-WS

<u>COMPANIES</u>	<u>Estimate</u>	Growth Rate	<u>Sources</u>
American States	\$16.80	4.92%	Exhibit DHC-3, p. 1 of 11
American Water	\$39.45	7.23%	Exhibit DHC-3, p. 2 of 11
Aqua America	\$14.85	8.67%	Exhibit DHC-3, p. 3 of 11
Artesian Resources			Exhibit DHC-3, p. 5 of 11
California Water	\$16.50	4.17%	Exhibit DHC-3, p. 6 of 11
Connecticut Water	\$26.80	2.72%	Exhibit DHC-3, p. 7 of 11
Global Water Resources			Exhibit DHC-3, p. 8 of 11
Middlesex Water	\$16.75	5.37%	Exhibit DHC-3, p. 9 of 11
SJW	\$24.60	3.72%	Exhibit DHC-3, p. 10 of 11
York Water	\$11.20	5.45%	Exhibit DHC-3, p. 11 of 11
Means		5.28%	
Medians		5.14%	
Average of Mean & Median		5.21%	

EXHIBIT DHC-6 Page 3 of 3

EXHIBIT DHC-7 Page 1 of 3

Dividends per Share - Historical Data

	S per sh	are*				2 3 3 1					110 530
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States	\$0.48	\$0.50	\$0.51	\$0.52	\$0.55	\$0.64	\$0.76	\$0.83	\$0.87	\$0.91	\$0.99
American Water	N/A	\$0.40	\$0.82	\$0.86	\$0.90	\$1.21	\$0.84	\$1.21	\$1.33	\$1,47	\$1.62
Aqua America	\$0.38	\$0.41	\$0.44	\$0.47	\$0.50	\$0.54	\$0.58	\$0.63	\$0.69	\$0,74	\$0.79
Artesian Resources	\$0.66	\$0.71	\$0.72	\$0.75	\$0.76	\$0.79	\$0.82	\$0.85	\$0.87	\$0.90	N/A
California Water	\$0.58	\$0.59	\$0.59	\$0.60	\$0.62	\$0.63	\$0.64	\$0.65	\$0.67	\$0.69	\$0.72
Connecticut Water	\$0.87	\$0.88	\$0.90	\$0.92	\$0.94	\$0.96	\$0.98	\$1.01	\$1.05	\$1.12	\$1.18
Global Water Resources										\$0.17	\$0.27
Middlesex Water	\$0.69	\$0.70	\$0.71	\$0.72	\$0.73	\$0.74	\$0.75	\$0.76	\$0.78	\$0.81	\$0.86
SJW	\$0.61	\$0.65	\$0.66	\$0.68	\$0.69	\$0.71	\$0.73	\$0.75	\$0.78	\$0.81	\$1.04
York Water	\$0.48	\$0.49	\$0.51	\$0.52	\$0.53	\$0.54	\$0.55	\$0.57	\$0.60	\$0.63	\$0.65

Ratios of Change over Previous Year											
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States		1.04	1.02	1.02	1.06	1.16	1.19	1.09	1.05	1.05	1.09
American Water			2.05	1.05	1.05	1.34	0.69	1.44	1.10	1:11	1.10
Aqua America		1.08	1.07	1.07	1.06	1.08	1.07	1.09	1.10	1,07	1.07
Artesian Resources	1.08	1:08	1.01	1.04	1.01	1.04	1.04	1.04	1.02	1.03	N/A
California Water		1.02	1.00	1.02	1.03	1.02	1.02	1.02	1.03	1.03	1.04
Connecticut Water		1.01	1.02	1.02	1.02	1.02	1.02	1.03	1.04	1.07	1.05
Global Water Resources											
Middlesex Water		1.01	1.01	1.01	1.01	1.01	1.01	1.01	1.03	1.04	1.06
SJW		107	1.02	1.03	1.01	1.03	1.03	1.03	1.04	1.04	1.28
York Water		1:02	1.04	1.02	1.02	1.02	1.02	1.04	1.05	1.05	1.03

^{*}Sources are on page 3 of 3 except 2007 numbers of Artesian Resources are from Exhibit DHC-3 Page 4 of 11.

Dividends per Share - Historical Data

Carolina Water Service, Inc. Docket No. 2017-292-WS

3-Yr. Averages 10-yr Averages* 5-yr. Averages COMPANIES Compound Simple Compound Compound Simple 6.07% American States 7.51% 7.64% 9.12% 9.23% 6.05% 16.81% 21.45% 6.01% 8.82% 10.22% 10.22% American Water Aqua America 7.59% 7.60% 7.91% 7.91% 7.84% 7.84% Artesian Resources† 3.97% 3.99% 3.44% 3.44% 3.15% 3.15% 2.19% 2.71% California Water 2.19% 2,71% 3.47% 3.47% Connecticut Water 3.09% 3.11% 4.21% 4,23% 5.32% 5.33% Global Water Resources Middlesex Water 2.23% 2.24% 3.05% 3.07% 4.21% 4.22% SJW 5.48% 5.73% 7.93% 8.36% 11.51% 12.08% York Water 3.08%3.09% 3.78% 3.79% 4.48%4.48% Means 5.77% 6.34% 5.35% 5.73% 6.25% 6.32% Medians 3.97% 3.99% 4.21% 4.23% 5.32% 5.33% Average of Mean & Median 5.02% 4.88% 5.80%

Average of Period
Averages
5.23%

EXHIBIT DHC-7 Page 2 of 3

^{*}American Water is on a nine-year basis as 2007 was a pro forma negative number.

[†]Artesian Resources' numbers are set back one year, as 2017 information was not available; 2007=\$47.3 million.

Dividends per Share - Historical Data

Carolina Water Service, Inc. Docket No. 2017-292-WS

COMPANIES	<u>Estimate</u>	Growth Rate	<u>Sources</u>
American States	\$ 1.35	9.27%	Exhibit DHC-3, p. 1 of 11
American Water	\$2.35	11.21%	Exhibit DHC-3, p. 2 of 11
Aqua America	\$1.15	11.32%	Exhibit DHC-3, p. 3 of 11
Artesian Resources			Exhibit DHC-3, p. 5 of 11
California Water	\$1.02	10.46%	Exhibit DHC-3, p. 6 of 11
Connecticut Water	\$1.46	6.27%	Exhibit DHC-3, p. 7 of 11
Global Water Resources			Exhibit DHC-3, p. 8 of 11
Middlesex Water	\$1.06	6.16%	Exhibit DHC-3, p. 9 of 11
SJW	\$1.18	3.67%	Exhibit DHC-3, p. 10 of 11
York Water	\$0.96	11.79%	Exhibit DHC-3, p. 11 of 11
Means		8.77%	
Medians	_	9.86%	
Average of Mean & Median		9.32%	

EXHIBIT DHC-7 Page 3 of 3

EXHIBIT DHC-8 Page 1 of 3

Sales/Revenue - Historical Data

	\$ per st	iare*									
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States	\$301	\$319	\$361	\$399	\$419	\$467	\$472	\$466	\$459	\$436	\$445
American Water	N/A	\$2,337	\$2,441	\$2,711	\$2,666	\$2,877	\$2,902	\$3,011	\$3,159	\$3,302	\$3,380
Aqua America	\$603	\$627	\$671	\$726	\$712	\$758	\$769	\$780	\$814	\$820	\$800
Artesian Resources	\$53	\$56	\$61	\$65	\$65	\$71	\$69	\$73	\$77	\$79	N/A
California Water	\$367	\$410	\$449	\$460	\$502	\$560	\$584	\$598	\$588	\$609	\$660
Connecticut Water	\$59	\$61	\$59	\$66	\$69	\$84	\$92	\$94	\$96	\$99	\$106
Global Water Resources									\$32	\$30	N/A
Middlesex Water	\$86	\$91	\$91	\$103	\$102	\$110	\$115	\$117	\$126	\$133	\$134
SJW	\$207	\$220	\$216	\$216	\$239	\$262	\$277	\$320	\$305	\$340	\$380
York Water	\$31	\$33	\$37	\$39	\$41	\$41	\$42	\$46	\$47	\$48	\$49

Ratios of Change over Previous Year											
COMPANIES \ YEARS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
American States		1.06	1,13	1.10	1.05	1,:11	1.01	0.99	0.98	0.95	1.02
American Water			1,04	1,11	0.98	1.08	1.01	1.04	1.05	1.05	1.02
Aqua America		1.04	1,07	1.08	0.98	1.06	1.01	1.01	1.04	1,01	0.98
Artesian Resources	1,11	1.07	1.08	1.07	1.00	1.08	0.98	1,05	1.06	1.03	N/A
California Water		1.12	1.10	1.02	1.09	1.12	1.04	1.02	0.98	1.04	1.08
Connecticut Water		1.04	0.97	1.12	1.05	1.21	1.09	1,03	1.02	1.03	1.07
Global Water Resources											
Middlesex Water		1.06	1.00	1.13	0.99	1.08	1.04	1.02	1.08	1.05	1.01
SJW		1.07	0.98	1.00	1,11	1.09	1.06	1,15	0.95	1,11	1.12
York Water		1.04	1,13	1.05	1.04	1.02	1.02	1.08	1,03	1.01	1:02

^{*}Sources are on page 3 of 3 except 2007 numbers of Artesian Resources are from Exhibit DHC-3 Page 4 of 11.

Sales/Revenue - Historical Data

Carolina Water Service, Inc. Docket No. 2017-292-WS

3.39%

10-yr Averages* 5-yr. Averages 3-Yr. Averages COMPANIES Compound Simple Compound Simple Compound Simple American States 3.97% 4.13% -0.96% -0.93% -1.51% -1.47% American Water 4.19% 4.24% 3.28% 3.29% 3.93% 3.93% 2.88% 2.94% 1.09% 0.89% Aqua America 1.11% 0.85% Artesian Resources 5.28% 5.35% 3.97% 4.04% 4.62% 4.61% 3.37% California Water 6.04% 6.13% 3.34% 3.39% 3.45% Connecticut Water 6.03% 6.21% 4.81% 4.85% 4.09% 4.11% Global Water Resources Middlesex Water 4,52% 4.60% 3.95% 3.98% 4.60% 4.63% SJW 6.28% 6.47% 7.76% 8.00% 5.93% 6.21% York Water 4.44% 4.50% 3.22% 1.85% 3.25% 1.86% Means 4.85% 4.95% 3.38% 3.08% 3.44% 3.14% Medians 4.52% 4.60% 3.34% 3.39% 3.93% 3.93%

Average of Mean & Median

4.73%

Average of Period Averages 3.88%

3.52%

EXHIBIT DHC-8 Page 2 of 3

^{*}American Water is on a nine-year basis as 2007 was a pro forma negative number

[†]Artesian Resources' numbers are set back one year, as 2017 information was not available; 2007=\$47.3 million.

Sales/Revenue - Historical Data

Carolina Water Service, Inc. Docket No. 2017-292-WS

COMPANIES	<u>Estimate</u>	Growth Rate	Sources
American States	\$590.0	8.39%	Euchibit DUC 2 n 1 of 11
American Water	\$4,325.0	7.30%	Exhibit DHC-3, p. 1 of 11
			Exhibit DHC-3, p. 2 of 11
Aqua America	\$1,085.0	9.10%	Exhibit DHC-3, p. 3 of 11
Artesian Resources			Exhibit DHC-3, p. 5 of 11
California Water	\$750.0	3.72%	Exhibit DHC-3, p. 6 of 11
Connecticut Water	\$160.0	12.48%	Exhibit DHC-3, p. 7 of 11
Global Water Resources			Exhibit DHC-3, p. 8 of 11
Middlesex Water	\$160.0	5.20%	Exhibit DHC-3, p. 9 of 11
SJW	\$485.0	7.22%	Exhibit DHC-3, p. 10 of 11
York Water	\$67.5	9.91%	Exhibit DHC-3, p. 11 of 11
Means		7.91%	
Medians		7.85%	
Average of Mean & Median		7.88%	

EXHIBIT DHC-8 Page 3 of 3

EXHIBIT DHC-9

DCF Summary

<u>Dividend Yields</u>		
Company	<u>Yield</u>	<u>Source</u>
American States	1.90%	Exhibit DHC-3, p. 1 of 11
American Water	2.00%	Exhibit DHC-3, p. 2 of 11
Aqua America	2.20%	Exhibit DHC-3, p. 3 of 11
Artesian Resources	2.50%	Exhibit DHC-3, p. 5 of 11
California Water	1.60%	Exhibit DHC-3, p. 6 of 11
Connecticut Water	2.10%	Exhibit DHC-3, p. 7 of 11
Global Water Resources	3.10%	Exhibit DHC-3, p. 8 of 11
Middlesex Water	2.30%	Exhibit DHC-3, p. 9 of 11
SJW	1.40%	Exhibit DHC-3, p. 10 of 11
York Water	2.00%	Exhibit DHC-3, p. 11 of 11
average	2.11%	

Summary	y of Histor	ical & Esti	imated Growth Rates	
			Average of Historical &	Sources of Historical &
	<u>Historical</u>	<u>Estimates</u>	<u>Estimates*</u>	<u>Averages</u>
EPS	7.76%	8.72%	8.24%	Exhibit DHC-5, pp. 2 & 3
BVPS	4.56%	5.21%	4.89%	Exhibit DHC-6, pp. 2 & 3
DPS	5.23%	9.32%	7.28%	Exhibit DHC-7, pp. 2 & 3
Sales/Rev	3.88%	7.88%	<u>5.88</u> %	Exhibit DHC-8, pp. 2 & 3
		Growth	6.57%	
	+ Di	vidend Yield	<u>2.11</u> %	
= Ind	icated DCF Co	ost of Equity	8.68 %	

^{*}Computed: (Historical + Estimates)/2

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建	17/11/2			Book Value
				5 Yr Growth
Company Name	Ticker	Industry	Beta	Rate
CAE Inc	CAE.TO	Aerospace/Defense	0.75	5.50
CPI Aerostructures Inc	CVU	Aerospace/Defense	0.55	2.50
Elbit Systems Ltd	ESLT	Aerospace/Defense	0.80	9.00
HEICO Corp (Class A)	HEIA	Aerospace/Defense	0.90	8.50
Lockheed Martin Corp	LMT	Aerospace/Defense	0.80	1.00
Raytheon Co	RTN	Aerospace/Defense	0.80	6.00
SIFCO Industries	SIF	Aerospace/Defense	0.75	2.00
Air T Inc	AIRT	Air Transport	0.55	3.50
Allegiant Travel Company	ALGT	Air Transport	0.90	6.50
WestJet Airlines Ltd	WJA.TO	Air Transport	0.80	8.00
Alpha Pro Tech Ltd	APT	Apparel	0.55	5.50
Cherokee Inc	CHKE	Apparel	0.75	24.00
Carters Inc	CRI	Apparel	0.85	6.50
Delta Apparel Inc	DLA	Apparel	0.80	4.50
Dorman Products Inc	DORM	Auto Parts	0.90	15.50
Ameris Bancorp	ABCB	Bank	0.90	10.00
Access National Corporation	ANCX	Bank	0.80	7.50
Arrow Financial Corporation	AROW	Bank	0.75	6.00
Bridge Bancorp Inc	BDGE	Bank	0.90	11.00
Bar Harbor Bankshares	BHB	Bank	0.90	5.50
Bank South Carolina Corp	BKSC	Bank	0.60	5.50
BSB Bancorp Inc	BLMT	Bank	0.60	2.00
Bank of Montreal	BMO.TO	Bank	0.80	9.50
Bank of Marin Bancorp	BMRC	Bank	0.75	9.00
Bryn Mawr Bank Corporation	BMTC	Bank	0.90	9.50
Beneficial Bancorp Inc	BNCL	Bank	0.75	10.50
Bank of Nova Scotia	BNS.TO	Bank	0.85	10.50
Bank of Commerce Holdings	BOCH	Bank	0.60	4.50
Bank of the James Financial Group Inc	BOTJ	Bank	0.55	7.50
Camden National Corporation	CAC	Bank	0.85	6.00
Capital City Bank Group Inc	CCBG	Bank	0.75	1.00
CNB Financial Corporation	CCNE	Bank	0.90	8.50
C and F Financial Corp	CFFI	Bank	0.70	9.50
Chemung Financial Corporation	CHMG	Bank	0.55	2.00
Canadian Imperial Bank of Commerce	CM.TO	Bank	0.80	10.50
Century BanCorp	CNBKA	Bank	0.65	8.00
ConnectOne Bancorp Inc	CNOB	Bank	0.85	17.50
Centerstate Banks Inc	CSFL	Bank	0.90	4.50
Community Shores Bank Corporation	CSHB	Bank	0.55	17.50
Community Trust Bancorp Inc	CTBI	Bank	0.85	6.00
Codorus Valley Bancorp	CVLY	Bank	0.70	8.00

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Citizens and Northern Corp	CZNC	Bank	0.70	5.50
First Bancorp	FBNC	Bank	0.90	0.50
First Connecticut Bancorp Inc	FBNK	Bank	0.70	2.50
First Community Bancshares Inc	FCBC	Bank	0.90	4.50
Farmers Capital Bank Corp	FFKT	Bank	0.80	7.00
First Financial Northwest Inc	FFNW	Bank	0.70	3.00
Financial Institutions Inc	FISI	Bank	0.90	6.00
First Of Long Island Corp	FLIC	Bank	0.90	8.00
FNCB Bancorp Inc.	FNCB	Bank	0.60	6.50
First Bancorp Inc	FNLC	Bank	0.85	3.50
First United Corporation	FUNC	Bank	0.60	5.00
First US Bancshares Inc.	FUSB	Bank	0.60	0.50
Guaranty Bancorp	GBNK	Bank	0.70	1.50
Heritage Financial Corp	HFWA	Bank	0.85	4.00
National Bank of Canada	NA.TO	Bank	0.85	8.50
Northfield Bancorp Inc	NFBK	Bank	0.70	6.00
National Bankshares Inc	NKSH	Bank	0.90	5.50
Northrim BanCorp Inc	NRIM	Bank	0.80	7.00
Old Line Bancshares Inc	OLBK	Bank	0.70	6.50
Oritani Financial Corp	ORIT	Bank	0.75	0.50
Premier Financial Bancorp Inc	PFBI	Bank	0.55	5.00
Peoples Financial Services Corp	PFIS	Bank	0.85	15.50
Peapack Gladstone Financial Corp	PGC	Bank	0.85	9.00
Parke Bancorp Inc	PKBK	Bank	0.55	10.50
Plumas Bancorp	PLBC	Bank	0.55	9.50
Pacific Premier Bancorp	PPBI	Bank	0.90	12.50
Penns Woods Bancorp Inc	PWOD	Bank	0.85	9.00
Royal Bank of Canada	RY.TO	Bank	0.80	11.00
Southern First Bancshares Inc	SFST	Bank	0.70	8.50
Summit Financial Group Inc	SMMF	Bank	0.70	3.50
Summit State Bank	SSBI	Bank	0.55	3.50
Stewardship Financial Corp	SSFN	Bank	0.55	1.50
Stock Yards Bancorp Inc	SYBT	Bank	0.85	9.00
Territorial Bancorp Inc	TBNK	Bank	0.60	3.00
Toronto Dominion Bank	TD.TO	Bank	0.75	9.00
Tompkins Financial Corporation	TMP	Bank	0.90	6.00
Union Bankshares Inc	UNB	Bank	0.55	5.50
UNIVEST Corp of Pennsylvania	UVSP	Bank	0.85	2.50
First Busey Corp	BUSE	Bank (Midwest)	0.85	4.50
Enterprise Financial Services Corp	EFSC	Bank (Midwest)	0.85	11.00
First Business Financial Services Inc	FBIZ	Bank (Midwest)	0.70	9.00
Farmers National Banc Corp	FMNB	Bank (Midwest)	0.70	3.50
First Merchants Corp	FRME	Bank (Midwest)	0.85	6.00
Horizon Bancorp	HBNC	Bank (Midwest)	0.90	10.00
Hawthorn Bancshares Inc	HWBK	Bank (Midwest)	0.55	2.50
		-		

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Independent Bank Corporation	IBCP	Bank (Midwest)	0.75	7.50
First Internet Bancorp	INBK	Bank (Midwest)	0.85	5.50
LCNB Corp	LCNB	Bank (Midwest)	0.60	5.50
Lakeland Financial Corp	LKFN	Bank (Midwest)	0.90	9.00
Macatawa Bank Corporation	MCBC	Bank (Midwest)	0.75	13.50
MutualFirst Financial Inc	MFSF	Bank (Midwest)	0.75	13.00
Old Second Bancorp Inc	OSBC	Bank (Midwest)	0.90	10.00
Peoples Bancorp Inc	PEBO	Bank (Midwest)	0.75	4.00
QCR Holdings Inc	QCRH	Bank (Midwest)	0.70	0.50
First Financial Corporation	THFF	Bank (Midwest)	0.70	5.50
Coca Cola Bottling Company	COKE	Beverage	0.80	15.00
Cott Corporation	COT	Beverage	0.80	2.00
Dr Pepper Snapple Group Inc	DPS	Beverage	0.75	
National Beverage	FIZZ	Beverage	0.73	0.50 13.50
MGP Ingredients	MGPI	Beverage	0.80	
Monster Beverage Corporation	MNST	Beverage	0.80	12.00
Constellation Brands	STZ	_		30.00
Molson Coors Brewing Company	TAP	Beverage	0.75	21.00
Willamette Valley Vineyards Inc	WVVI	Beverage	0.90	1.50
ArQule Inc	ARQL	Beverage	0.70	7.50
EXACT Sciences Corp	EXAS	Biotechnology	0.80	24.50
iBio Inc	IBIO	Biotechnology	0.80	25.00
Kamada Ltd	KMDA	Biotechnology	0.85	15.50
Myriad Genetics Inc		Biotechnology	0.80	19.50
Sinovac Biotech Ltd	MYGN	Biotechnology	0.80	9.50
Bio-Techne Corp.	SVA	Biotechnology	0.70	0.50
•	TECH	Biotechnology	0.90	8.50
CBOE Holdings Inc CME Group Inc	CBOE	Brokers & Exchanges	0.70	7.50
Intercontinental Exch.	CME	Brokers & Exchanges	0.75	1.00
	ICE	Brokers & Exchanges	0.80	26.50
Nasdaq Inc. Huttig Building Products Inc	NDAQ	Brokers & Exchanges	0.90	5.00
	HBP	Building Materials	0.90	5.50
ADDvantage Technologies Group Inc		Cable TV	0.60	4.50
Cogeco Communic.	CCA.TO	Cable TV	0.60	7.00
Cogeco Inc	CGO.TO	Cable TV	0.65	3.00
Comcast Corporation	CMCSA	Cable TV	0.90	6.00
Shaw Communications Inc (Class B)	SJRB.TO	Cable TV	0.65	11.50
Terra Nitrogen	TNH	Chemical (Basic)	0.80	12.00
Landec Corp	LNDC	Chemical (Diversified)	0.90	8.50
Lightwave Logic Inc	LWLG	Chemical (Diversified)	0.70	24.50
Ocean Bio Chem Inc	OBCI	Chemical (Diversified)	0.60	10.50
Adm Tronics Unlimited Inc	ADMT	Chemical (Specialty)	0.80	16.00
Flexible Solutions International Inc	FSI	Chemical (Specialty)	0.85	3.50
Sigma Industries Inc	SSG.TO	Chemical (Specialty)	0.80	5.50
Asure Software Inc	ASUR	Computer Software	0.65	1.50

CMG.TO Computer Software

0.85

5.00

Computer Modelling Group Ltd

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Farmeria Contra de Lat	EODEM.			
Formula Systems Ltd	FORTY	Computer Software	0.85	12.00
Information Analysis Incorporated	IAIC	Computer Software	0.60	1.00
Intelligent Systems Corporation New	INS	Computer Software	0.70	30.00
MAM Software Group Inc	MAMS	Computer Software	0.65	1.00
Paybox Corp.	PBOX	Computer Software	0.60	1.50
QAD Inc	QADA	Computer Software	0.90	16.00
RealPage Inc	RP	Computer Software	0.85	9.50
Simulations Plus Inc	SLP	Computer Software	0.60	8.00
Symantec Corp	SYMC	Computer Software	0.90	2.00
Wayside Technology Group Inc	WSTG	Computer Software	0.60	6.50
AstroNova Inc.	ALOT	Computers/Peripherals	0.60	4.00
KeyTronic Corporation	KTCC	Computers/Peripherals	0.70	8.50
Mercury Systems Inc	MRCY	Computers/Peripherals	0.85	5.50
Top Image Systems Ltd	TISA	Computers/Peripherals	0.80	19.50
Chemed Corporation	CHE	Diversified Co.	0.80	7.00
CKX Lands Inc	CKX	Diversified Co.	0.65	6.00
Elxsi Corporation	ELXS	Diversified Co.	0.60	32.50
Kaman Corporation	KAMN	Diversified Co.	0.90	9.00
McRae Industries Inc	MCRAA	Diversified Co.	0.55	9.00
Nobility Homes Inc	NOBH	Diversified Co.	0.70	4.00
Rogers Communications Inc (Class B)	RCIB.TO	Diversified Co.	0.55	8.50
Reading International Inc	RDI	Diversified Co.	0.90	2.50
Seaboard Corp	SEB	Diversified Co.	0.90	11.00
Synalloy Corp	SYNL	Diversified Co.	0.75	1.50
Aradigm Corporation	ARDM	Drug	0.65	30.00
Bristol Myers Squibb Co	BMY	Drug	0.90	2.50
ChromaDex Corporation	CDXC	Drug	0.75	3.00
Cyanotech Corp	CYAN	Drug	0.60	8.50
Eli Lilly and Co	LLY	Drug	0.75	5.50
Perrigo Company Plc Ireland	PRGO	Drug	0.85	36.00
RBC Life Sciences Inc	RBCL	Drug	0.65	52.00
Check Point Software Technologies Inc	CHKP	E-Commerce	0.80	9.50
Magic Software Enterprises Ltd	MGIC	E-Commerce	0.90	12.50
Open Text Corp	OTEX	E-Commerce	0.90	16.50
SharpSpring Inc.	SHSP	E-Commerce	0.90	34.50
Creative Learning Corporation	CLCN	Educational Services	0.70	26.50
Capella Education Company	CPLA	Educational Services	0.90	7.50
CPS Technologies Corp	CPSH	Electrical Equipment	0.80	4.50
FLIR Systems Inc	FLIR	Electrical Equipment	0.90	5.50
WW Grainger Inc	GWW	Electrical Equipment	0.90	2.00
Surge Components Inc/NY	SPRS	Electrical Equipment		
Espey Manufacturing and Electronics Corp			0.65	17.50
IEH Corporation		Electronics	0.55	1.00
LRAD Corp	IEHC	Electronics	0.55	16.00
-	LRAD	Electronics	0.70	15.00
Magal Security Systems Ltd	MAGS	Electronics	0.70	3.00

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Emerson Podio Corn	MSN	Electronica	0.60	0.50
Emerson Radio Corp NAPCO Security Technologies Inc	NSSC	Electronics Electronics	0.60	0.50
Smith Midland Corp	SMID		0.85	8.00
SNC-Lavalin Group		Engineering & Const	0.70	3.00
Stantec Inc.	SNC.TO	Engineering & Const	0.80	17.00
	STN.TO	Engineering & Const	0.80	17.00
Beasley Broadcast Group Inc DHX Media Ltd	BBGI	Entertainment	0.85	18.50
) Entertainment	0.80	7.50
Saga Communications Inc	SGA	Entertainment	0.90	9.00
Dolby Laboratories Inc	DLB	Entertainment Tech	0.85	5.00
Koss Corporation	KOSS	Entertainment Tech	0.75	3.00
Diversified Royalty Corporation	BEVFF	Environmental	0.85	2.50
Republic Services Inc	RSG	Environmental	0.75	2.00
Stericycle Inc	SRCL	Environmental	0.90	13.50
Waste Connections	WCN	Environmental	0.85	13.00
Ambase Corporation	ABCP	Financial Svcs. (Div.)	0.55	44.50
Assurant Inc	AIZ	Financial Svcs. (Div.)	0.90	11.00
CBIZ Inc	CBZ	Financial Svcs. (Div.)	0.85	12.00
Costar Technologies Inc	CSTI	Financial Svcs. (Div.)	0.60	131.00
Enstar Group Limited	ESGR	Financial Svcs. (Div.)	0.80	12.50
FirstCash Inc.	FCFS	Financial Svcs. (Div.)	0.85	17.50
Fidelity Nat'l Info.	FIS	Financial Svcs. (Div.)	0.90	4.50
FRMO Corporation	FRMO	Financial Svcs. (Div.)	0.60	10.50
GAIN Capital Holdings Inc	GCAP	Financial Svcs. (Div.)	0.90	5.00
Green Dot Corporation	GDOT	Financial Svcs. (Div.)	0.90	18.50
Horace Mann Educators Corporation	HMN	Financial Svcs. (Div.)	0.90	7.00
Hennessy Advisors Inc	HNNA	Financial Svcs. (Div.)	0.75	11.00
Investors Title Company	ITIC	Financial Svcs. (Div.)	0.70	10.00
Morningstar Inc	MORN	Financial Svcs. (Div.)	0.90	22.00
Morguard Corp	MRC.TO	Financial Svcs. (Div.)	0.70	20.50
Nicholas Financial Inc	NICK	Financial Svcs. (Div.)	0.65	5.50
OTC Markets Group Inc	OTCM	Financial Svcs. (Div.)	0.55	10.00
Sutherland Asset Management	SLD	Financial Svcs. (Div.)	0.70	1.50
Steel Partners Holdings LP LTD	SPLP	Financial Svcs. (Div.)	0.65	4.00
JTH Holding Inc	TAX	Financial Svcs. (Div.)	0.85	0.50
Willis Lease Finance Corporation	WLFC	Financial Svcs. (Div.)	0.75	6.00
B and G Foods Inc	BGS	Food Processing	0.60	12.50
Campbell Soup Co	CPB	Food Processing	0.75	12.00
CTD Holdings Inc	CTDH	Food Processing	0.55	7.50
Calavo Growers Inc	CVGW	Food Processing	0.60	13.00
Farmer Brothers Company	FARM	Food Processing	0.85	4.00
Fresh Del Monte Produce Inc	FDP	Food Processing	0.80	4.50
Flowers Foods Inc	FLO	Food Processing	0.90	9.00
Hormel Foods Corporation	HRL	Food Processing	0.75	11.00
Hershey Company	HSY	Food Processing	0.75	6.50
John B Sanfilippo and Son Inc	JBSS	Food Processing	0.65	4.00
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Land I Speeds Foods Com	1100			
J and J Snack Foods Corp	JJSF	Food Processing	0.80	9.00
Kellogg Company	K	Food Processing	0.70	3.00
Lancaster Colony Corporation	LANC	Food Processing	0.85	1.50
Snyders Lance Inc	LNCE	Food Processing	0.90	8.50
Lifeway Foods Inc	LWAY	Food Processing	0.90	7.00
Medifast Inc	MED	Food Processing	0.85	11.00
Maple Leaf Foods Inc	MFI.TO	Food Processing	0.70	7.50
McCormick and Co	MKC	Food Processing	0.80	4.00
Natural Alternatives International Inc	NAII	Food Processing	0.60	9.00
Nestle SA	NSRGY	Food Processing	0.75	3.50
Pilgrims Pride Corp	PPC	Food Processing	0.90	8.50
Sanderson Farms Inc	SAFM	Food Processing	0.75	13.50
Saputo Inc.	SAP.TO	Food Processing	0.65	13.00
Seneca Foods Corp	SENEB	Food Processing	0.70	6.50
Sino Agro Foods Inc	SIAF	Food Processing	0.55	10.00
JM Smucker Company	SJM	Food Processing	0.75	5.50
Treehouse Foods Inc	THS	Food Processing	0.75	11.00
Tootsie Roll	TR	Food Processing	0.85	2.50
Tyson Foods	TSN	Food Processing	0.80	12.50
Carriage Services Inc	CSV	Funeral Services	0.90	7.50
Crown Crafts Inc	CRWS	Furn/Home Furnishings	0.65	3.50
Culp Inc	CULP	Furn/Home Furnishings	0.90	12.50
Hooker Furniture Corporation	HOFT	Furn/Home Furnishings	0.80	5.00
Kewaunee Scientific Corporation	KEQU	Furn/Home Furnishings	0.55	4.00
Computer Programs and Systems Inc	CPSI	Healthcare Information	0.60	14.00
OptimizeRx Corporation	OPRX	Healthcare Information	0.60	15.50
Quality Systems Inc	QSII	Healthcare Information	0.85	3.00
Deere and Co	DE	Heavy Truck & Equip	0.90	8.00
St Joe Company	JOE	Homebuilding	0.90	2.50
NVR Inc	NVR	Homebuilding	0.85	1.50
Canterbury Park Holding Corp	CPHC	Hotel/Gaming	0.60	3.50
Dover Downs Gaming and Entertainment I	DDE	Hotel/Gaming	0.55	0.50
Full House Resorts Inc	FLL	Hotel/Gaming	0.60	2.50
Golden Entertainment Inc.	GDEN	Hotel/Gaming	0.65	1.00
Gaming Partners International Corp	GPIC	Hotel/Gaming	0.55	6.00
Vail Resorts	MTN	Hotel/Gaming	0.80	5.00
Tropicana Entertainment Inc	TPCA	Hotel/Gaming	0.70	9.50
Trans World Corp New	TWOC	Hotel/Gaming	0.60	3.00
Central Garden and Pet Co	CENT	Household Products	0.85	4.00
Church and Dwight Co Inc	CHD	Household Products	0.70	4.00
Spectrum Brands Holdings Inc New	SPB	Household Products	0.75	8.50
Orchids Paper Products Company	TIS	Household Products	0.90	6.50
Command Center Inc	CCNI	Human Resources	0.75	96.00
Mastech Digital Inc.	МНН	Human Resources	0.80	6.00
ABM Industries Inc	ABM	Industrial Services	0.80	4.50
		aasii iai bei viees	0.00	4.50

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CH Robinson Worldwide Inc	CHRW	Industrial Services	0.85	3.00
Conrad Industries Inc	CNRD	Industrial Services	0.60	12.00
Edgewater Technology Inc	EDGW	Industrial Services	0.80	13.00
Exponent Inc	EXPO	Industrial Services	0.90	10.00
Genpact Limited	G	Industrial Services	0.75	2.00
Hackett Group Inc	HCKT	Industrial Services	0.80	2.50
Healthcare Services Group Inc	HCSG	Industrial Services	0.90	5.00
Hudson Technologies Inc	HDSN	Industrial Services	0.90	21.00
ICF International Inc	ICFI	Industrial Services	0.90	9.00
Kingstone Companies Inc	KINS	Industrial Services	0.70	11.50
Rollins Inc	ROL	Industrial Services	0.90	12.00
Superior Uniform Group	SGC	Industrial Services	0.75	5.50
Sigmatron International Inc	SGMA	Industrial Services	0.70	2.50
SP Plus Corporation	SP	Industrial Services	0.80	39.00
Syntel Inc	SYNT	Industrial Services	0.85	8.00
WNS Holdings Limited	WNS	Industrial Services	0.90	6.00
Cogint Inc	COGT	Information Services	0.80	16.50
FBL Financial Group Inc	FFG	Insurance (Life)	0.90	6.00
Independence Holding Company	IHC	Insurance (Life)	0.80	8.00
Power Financial	PWF.TO	Insurance (Life)	0.90	10.50
Security National Financial Corp	SNFCA	Insurance (Life)	0.60	26.50
Arch Cap Group Ltd	ACGL	Insurance (Prop/Cas.)	0.70	13.50
American Financial Group	AFG	Insurance (Prop/Cas.)	0.90	10.50
Allstate Corporation	ALL	Insurance (Prop/Cas.)	0.85	7.50
Berkshire Hathaway Inc New (Class B)	BRKB	Insurance (Prop/Cas.)	0.90	6.00
Baldwin and Lyons Inc	BWINA	Insurance (Prop/Cas.)	0.60	2.00
Chubb Ltd.	CB	Insurance (Prop/Cas.)	0.85	9.50
Cincinnati Financial Corp	CINF	Insurance (Prop/Cas.)	0.90	6.50
Global Indemnity PLC	GBLI	Insurance (Prop/Cas.)	0.75	7.50
Hallmark Financial Services Inc	HALL	Insurance (Prop/Cas.)	0.85	4.00
Infinity Property and Casualty Corporation	IPCC	Insurance (Prop/Cas.)	0.70	3.50
Mercury General Corp	MCY	Insurance (Prop/Cas.)	0.80	1.50
Markel Corp	MKL	Insurance (Prop/Cas.)	0.80	13.50
Navigators Group Inc	NAVG	Insurance (Prop/Cas.)	0.80	7.50
Progressive Corp.	PGR	Insurance (Prop/Cas.)	0.90	8.00
ProAssurance Corp	PRA	Insurance (Prop/Cas.)	0.70	3.50
Safety Insurance Group Inc	SAFT	Insurance (Prop/Cas.)	0.85	1.00
The Travelers Companies Inc	TRV	Insurance (Prop/Cas.)	0.85	6.50
WR Berkley Corp	WRB	Insurance (Prop/Cas.)	0.85	8.00
White Moutains Insurance Group Ltd	WTM	Insurance (Prop/Cas.)	0.60	8.50
XL Group Ltd.	XL	Insurance (Prop/Cas.)	0.90	10.50
Blucora Inc	BCOR	Internet	0.85	5.50
CynergisTek Inc	CTEK	Internet	0.55	29.50
MakeMyTrip Limited	MMYT	Internet	0.80	27.50
Sitestar Corp	SYTE	Internet	0.60	4.00

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Tucows Inc	TCX	Internet	0.90	10.50
XO Group Inc	XOXO	Internet	0.85	1.00
Guardian Cap Group Ltd (Class A)	GCGA.TC	Investment Co.(Foreign)	0.75	9.50
CSG Systems International Inc	CSGS	IT Services	0.90	6.50
Amdocs Ltd	DOX	IT Services	0.80	6.00
Infosys Limited	INFY	IT Services	0.85	9.50
Jack Henry and Associates Inc	JKHY	IT Services	0.85	4.50
Network 1 Technologies Inc	NTIP	IT Services	0.60	18.00
ePlus inc	PLUS	IT Services	0.90	11.50
ATS Automation Tooling Systems	ATA.TO	Machinery	0.80	5.00
CompX International Inc	CIX	Machinery	0.75	7.00
EnviroStar Inc	EVI	Machinery	0.55	5.50
Gencor Industries Inc	GENC	Machinery	0.70	3.50
International Baler Corporation	IBAL	Machinery	0.60	12.00
MSC Industrial Direct Co Inc	MSM	Machinery	0.90	11.50
P F Industries Inc	PFIN	Machinery	0.65	10.00
Sono Tek Corporation	SOTK	Machinery	0.60	10.00
Terra Tech Corporation	TRTC	Machinery	0.80	97.00
WSI Industries Inc	WSCI	Machinery	0.70	5.00
Algoma Central Corp	ALC.TO	Maritime	0.60	2.50
Danaos Corp	DAC	Maritime	0.90	4.00
Baxter International Inc	BAX	Med Supp Invasive	0.85	6.00
Becton Dickinson and Company	BDX	Med Supp Invasive	0.80	13.50
Edwards Lifesciences	EW	Med Supp Invasive	0.85	15.50
Exactech Inc	EXAC	Med Supp Invasive	0.90	7.50
Integra LifeSciences Holdings Corporation	IART	Med Supp Invasive	0.85	4.50
ICU Medical Inc	ICUI	Med Supp Invasive	0.85	12.50
IRIDEX Corporation	IRIX	Med Supp Invasive	0.80	17.00
Intuitive Surgical Inc	ISRG	Med Supp Invasive	0.80	17.50
LeMaitre Vascular Inc	LMAT	Med Supp Invasive	0.60	5.50
Medtronic plc	MDT	Med Supp Invasive	0.90	20.00
Milestone Scientific Inc	MLSS	Med Supp Invasive	0.70	25.50
Nuvasive Inc	NUVA	Med Supp Invasive	0.85	6.50
Repro Med Systems Inc	REPR	Med Supp Invasive	0.80	19.00
Stryker Corp	SYK	Med Supp Invasive	0.90	5.00
Teleflex Inc	TFX	Med Supp Invasive	0.85	1.50
Utah Medical Products Inc	UTMD	Med Supp Invasive	0.85	11.00
Varian Medical System	VAR	Med Supp Invasive	0.90	8.00
Atrion Corporation	ATRI	Med Supp Non-Invasive	0.70	6.00
Bio Rad Laboratories Inc	BIO	Med Supp Non-Invasive	0.85	8.50
Chembio Diagnostics Inc	CEMI	Med Supp Non-Invasive	0.80	14.50
Cogentix Medical, Inc.	CGNT	Med Supp Non-Invasive	0.60	11.50
Cooper Companies Inc	C00	Med Supp Non-Invasive	0.90	7.00
Distinct Community	DDAD	24 10 21 4		

DRAD

HAE

Med Supp Non-Invasive

Med Supp Non-Invasive

0.85

0.90

1.50

2.50

Digirad Corporation

Haemonetics Corp

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Johnson and Johnson	JNJ	Med Supp Non-Invasive	0.85	5.00
Misonix Inc	MSON	Med Supp Non-Invasive	0.85	6.00
NxStage Medical Inc	NXTM	Med Supp Non-Invasive	0.80	4.00
Omnicell Inc	OMCL	Med Supp Non-Invasive	0.90	7.00
Patterson Companies Inc	PDCO	Med Supp Non-Invasive	0.90	3.50
ResMed Inc	RMD	Med Supp Non-Invasive	0.90	3.50
Sonoma Pharmaceuticals Inc.	SNOA	Med Supp Non-Invasive	0.90	1.50
Meridian Bioscience	VIVO	Med Supp Non-Invasive	0.85	3.00
West Pharmaceutical Services Inc	WST	Med Supp Non-Invasive	0.85	9.00
Almost Family Inc	AFAM	Medical Services	0.75	6.50
Anthem Inc.	ANTM	Medical Services	0.90	8.00
Cigna Corporation	CI	Medical Services	0.85	13.50
Quest Diagnostics Inc	DGX	Medical Services	0.90	7.00
DLH Holdings Corporation	DLHC	Medical Services	0.80	19.50
DaVita Inc.	DVA	Medical Services	0.85	17.00
Ensign Group Inc	ENSG	Medical Services	0.85	7.00
Extendicare Inc	EXE.TO	Medical Services	0.70	64.00
Fresenius Medical ADR	FMS	Medical Services	0.80	12.00
Humana Inc	HUM	Medical Services	0.85	10.50
ICON plc	ICLR	Medical Services	0.80	8.00
Laboratory Corp	LH	Medical Services	0.90	14.00
LHC Group	LHCG	Medical Services	0.80	8.00
Mednax Inc	MD	Medical Services	0.85	11.50
Magellan Health Inc	MGLN	Medical Services	0.90	8.00
Natl HealthCare Corp.	NHC	Medical Services	0.85	7.50
Psychemedics Corp	PMD	Medical Services	0.60	5.00
Providence Service Corp	PRSC	Medical Services	0.90	24.50
Eastern Company	EML	Metal Fabricating	0.55	2.50
Caledonia Mining Corp. PLC.	CAL.TO	Metals & Mining (Div.)	0.55	15.50
Kaiser Aluminum Corporation	KALU	Metals & Mining (Div.)	0.85	1.00
Mountain Province Diamonds Inc		Metals & Mining (Div.)	0.65	8.50
Nevsun Resources Ltd	NSU.TO	Metals & Mining (Div.)	0.70	19.50
U S Lime and Minerals	USLM	Metals & Mining (Div.)	0.85	8.50
Daily Journal Corp	DJCO	Newspaper	0.80	14.00
Manhattan Bridge Capital Inc	LOAN	Newspaper	0.65	3.00
Acme United Corp	ACU	Office Equip/Supplies	0.60	9.50
Badger Daylighting Ltd	BAD.TO	Oilfield Svcs/Equip.	0.75	18.00
North American Energy Partners Inc	NOA.TO	Oilfield Svcs/Equip.	0.60	1.50
CCL Industries	CCLB.TO	NOV	0.70	8.00
Intertape Polymer Group Inc	ITPOF	Packaging & Container	0.85	4.00
Northern Technologies International Corp	NTIC	Packaging & Container	0.65	6.00
Silgan Holdings Inc	SLGN	Packaging & Container	0.90	3.00
UFP Technologies Inc	UFPT	Packaging & Container	0.90	13.00
Winpak Ltd	WPK.TO	Packaging & Container	0.65	9.00
Clearwater Paper	CLW	Paper/Forest Products	0.85	7.50
F 2.	J2 11	. apoint orest i founcis	0.05	1.50

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Getty Realty Corp	GTY	Petroleum (Integrated)	0.85	4.00
Reserve Petroleum Co	RSRV	Petroleum (Producing)	0.80	5.00
Tengasco Inc	TGC	Petroleum (Producing)	0.75	6.00
CVS Caremark Corporation	CVS	Pharmacy Services	0.85	5.00
IntelGenx Technologies Corporation	IGXT	Pharmacy Services	0.75	5.50
Jean Coutu Group (Class A)	PJCA.TO	Pharmacy Services	0.55	20.00
AmeriGas Partners LP	APU	Pipeline MLPs	0.75	2.50
Spectra Energy Part.	SEP	Pipeline MLPs	0.90	17.50
Emera Inc.	EMA.TO	Power	0.60	12.50
Agnico Eagle Mines Ltd	AEM	Precious Metals	0.55	3.00
Compania De Minas Buenaventura SA	BVN	Precious Metals	0.90	4.00
Franco Nevada Corp	FNV	Precious Metals	0.60	4.50
Mag Silver Corp	MAG	Precious Metals	0.85	4.50
Seabridge Gold Inc	SA	Precious Metals	0.65	2.50
Analogic Corp	ALOG	Precision Instrument	0.80	4.00
Luna Innovations Incorporated	LUNA	Precision Instrument	0.75	24.00
OSI Systems Inc	OSIS	Precision Instrument	0.85	8.50
Research Frontiers Inc	REFR	Precision Instrument	0.85	4.50
Transcat Inc	TRNS	Precision Instrument	0.70	11.50
Waters Corp	WAT	Precision Instrument	0.90	17.50
Wireless Telecom	WTT	Precision Instrument	0.70	6.00
Compass Diversified	CODI	Public/Private Equity	0.70	6.00
Solar Capital Ltd	SLRC	Public/Private Equity	0.80	4.00
Avalonbay Communities Inc	AVB	R.E.I.T.	0.70	12.00
Boston Properties Inc	BXP	R.E.I.T.	0.90	2.50
Digital Realty Trust Inc	DLR	R.E.I.T.	0.80	8.00
Equity Residential	EQR	R.E.I.T.	0.75	10.00
Extra Space Storage	EXR	R.E.I.T.	0.80	9.50
Federal Realty Investment Trust	FRT	R.E.I.T.	0.75	5.50
Welltower Inc.	HCN	R.E.I.T.	0.70	5.00
Macerich Co	MAC	R.E.I.T.	0.85	8.50
Annaly Capital Management Inc	NLY	R.E.I.T.	0.65	6.00
Realty Income Corporation	0	R.E.I.T.	0.70	13.50
Ventas Inc	VTR	R.E.I.T.	0.75	14.00
Amer. Outdoor Brands	AOBC	Recreation	0.90	22.50
Carnival Corp	CCL	Recreation	0.90	1.50
Hasbro Inc	HAS	Recreation	0.90	3.00
Mattel Inc	MAT	Recreation	0.85	1.00
Sturm Ruger and Co	RGR	Recreation	0.90	14.50
Argo Group Int'l	AGII	Reinsurance	0.90	8.00
Aspen Insurance Holdings Limited	AHL	Reinsurance	0.90	4.50
Axis Capital Holdings Ltd	AXS	Reinsurance	0.80	7.00
EMC Insurance Group Inc	EMCI	Reinsurance	0.85	6.50
Everest Re Group Ltd	RE	Reinsurance	0.80	10.50
Renaissancere Holdings Ltd	RNR	Reinsurance	0.70	11.50

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Validus Holdings	VR	Reinsurance	0.80	5.50
Biglari Holdings Inc	BH	Restaurant	0.85	3.50
BJs Restaurants Inc	BJRI	Restaurant	0.90	3.50
Cheesecake Factory Inc	CAKE	Restaurant	0.75	4.50
Cracker Barrel Old Country Store Inc	CBRL	Restaurant	0.75	20.50
Chipotle Mexican Grill Inc	CMG	Restaurant	0.85	17.50
DineEquity Inc	DIN	Restaurant	0.80	33.50
Darden Restaurants Inc	DRI	Restaurant	0.85	5.00
Noble Romans Inc	NROM	Restaurant	0.70	5.50
RCI Hospitality Holdings Inc	RICK	Restaurant	0.80	8.00
Rocky Mountain Chocolate Factory Inc	RMCF	Restaurant	0.65	3.00
Texas Roadhouse Inc	TXRH	Restaurant	0.85	7.50
Luxottica Group Spa	LUXTY	Retail (Hardlines)	0.90	6.00
PCM Inc	PCMI	Retail (Hardlines)	0.70	3.50
Tandy Leather Factory Inc	TLF	Retail (Hardlines)	0.65	10.50
Ulta Beauty	ULTA	Retail (Hardlines)	0.90	26.00
Citi Trends Inc	CTRN	Retail (Softlines)	0.80	1.50
Foot Locker Inc	FL	Retail (Softlines)	0.90	7.50
Francescas Holdings Corporation	FRAN	Retail (Softlines)	0.75	49.50
Childrens Place Inc	PLCE	Retail (Softlines)	0.85	5.50
TJX Companies Inc	TJX	Retail (Softlines)	0.90	11.00
Monro Inc.	MNRO	Retail Automotive	0.90	12.50
Alexanders Inc	ALX	Retail Store	0.80	1.00
Costco Wholesale Corporation	COST	Retail Store	0.80	1.00
Canadian Tire 'A'	CTCA.TO	Retail Store	0.70	6.00
Dollar General Corporation	DG	Retail Store	0.85	10.00
Dollar Tree Inc	DLTR	Retail Store	0.85	24.00
PriceSmart	PSMT	Retail Store	0.90	1.00
Walmart Inc.	WMT	Retail Store	0.70	5.00
Ali. Couche-Tard	ATDB.TO	Retail/Wholesale Food	0.80	24.50
Caseys General Stores Inc	CASY	Retail/Wholesale Food	0.75	5.50
Core Mark Holding Co Inc	CORE	Retail/Wholesale Food	0.75	6.00
Empire Company Limited (Class A)	EMPA.TO	Retail/Wholesale Food	0.60	9.00
Ingles Markets Incorporated	IMKTA	Retail/Wholesale Food	0.85	3.50
Kroger Co	KR	Retail/Wholesale Food	0.90	11.50
Loblaw Cos. Ltd.	L.TO	Retail/Wholesale Food	0.65	6.50
Metro Inc	MRU.TO	Retail/Wholesale Food	0.60	7.00
Village Super Market Inc	VLGEA	Retail/Wholesale Food	0.75	3.50
Weis Markets	WMK	Retail/Wholesale Food	0.90	4.00
George Weston Ltd	WN.TO	Retail/Wholesale Food	0.65	5.00
Alpha and Omega Semiconductor Limited	AOSL	Semiconductor	0.80	1.50
AXT Inc	AXTI	Semiconductor	0.70	2.50
Cirrus Logic Inc	CRUS	Semiconductor	0.85	21.00
Photronics Inc	PLAB	Semiconductor Equip	0.65	5.00
Rocky Brands Inc	RCKY	Shoe	0.90	4.50

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Friedman Industries Inc	FRD	Steel	0.65	0.50
ADTRAN Inc	ADTN	Telecom. Equipment	0.85	2.00
ClearOne Inc	CLRO	Telecom. Equipment	0.65	18.50
Frequency Electronics Inc	FEIM	Telecom. Equipment	0.70	4.00
Preformed Line Products Company	PLPC	Telecom. Equipment	0.85	3.50
Radcom Ltd	RDCM	Telecom. Equipment	0.90	8.50
TESSCO Technologies Inc	TESS	Telecom. Equipment	0.85	4.50
ATN International	ATNI	Telecom. Services	0.75	18.50
China Mobile Limited	CHL	Telecom. Services	0.80	7.00
Hawaiian Telcom	HCOM	Telecom. Services	0.80	15.50
Internet Initiative Japan Inc	1111	Telecom. Services	0.75	22.50
KT Corp	KT	Telecom. Services	0.75	13.00
AT&T	T	Telecom. Services	0.75	1.00
Telus Corp	T.TO	Telecom. Services	0.60	1.50
Torotel Inc	TTLO	Telecom. Services	0.80	13.50
Vonage Holdings Corp	VG	Telecom. Services	0.80	80.50
New Ulm Telecom Inc	NULM	Telecom. Utility	0.55	2.50
Berkshire Hills Bancorp Inc	BHLB	Thrift	0.85	2.50
Brookline Bancorp Inc	BRKL	Thrift	0.90	2.50
Capitol Federal Financial Inc	CFFN	Thrift	0.75	1.00
Charter Financial Corp	CHFN	Thrift	0.70	14.00
Clifton Bancorp Inc	CSBK	Thrift	0.60	14.00
Dime Community Bancshares Inc	DCOM	Thrift	0.90	7.50
Meridian Bancorp Inc	EBSB	Thrift	0.65	3.00
ESSA Bancorp Inc	ESSA	Thrift	0.55	3.50
First Defiance Financial Corp	FDEF	Thrift	0.80	5.00
Home Bancorp Inc	HBCP	Thrift	0.60	7.00
HMN Financial Inc	HMNF	Thrift	0.60	6.50
Investors Bancorp Inc	ISBC	Thrift	0.90	21.50
Kearny Financial	KRNY	Thrift	0.80	19.50
NASB Financial Inc	NASB	Thrift	0.65	6.00
Northwest Indiana Bancorp	NWIN	Thrift	0.55	7.00
New York Community Bancorp Inc	NYCB	Thrift	0.90	0.50
OceanFirst Financial Corp	OCFC	Thrift	0.75	7.00
Provident Financial Services Inc	PFS	Thrift	0.90	3.50
Provident Financial Holdings Inc	PROV	Thrift	0.60	6.00
Southern Missouri Bancorp Inc	SMBC	Thrift	0.60	9.50
TFS Financial Corporation	TFSL	Thrift	0.85	0.50
Timberland Bancorp Inc	TSBK	Thrift	0.60	5.50
United Community Bancorp	UCBA	Thrift	0.55	18.00
Waterstone Financial Inc	WSBF	Thrift	0.70	20.00
Schweitzer Mauduit International Inc	SWM	Tobacco	0.75	2.50
Universal Corp	UVV	Tobacco	0.90	6.50

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Estee Lauder Companies Inc	EL	Toiletries/Cosmetics	0.80	11.00	
United Guardian Inc	UG	Toiletries/Cosmetics	0.55	0.50	
Heartland Express Inc	HTLD	Trucking	0.90	6.50	
Landstar System Inc	LSTR	Trucking	0.90	15.50	
Crown Castle International Corporation	n CCI	Wireless Networking	0.85	17.50	
ORBCOMM Inc	ORBC	Wireless Networking	0.85	2.50	
Spok Holdings Inc	SPOK	Wireless Networking	0.90	10.50	
Ubiquiti Networks Inc	UBNT	Wireless Networking	0.90	33.00	
		Avera	ge/Mean	9.58	
			Median	7.00	
		Average of Mean &	Median	8.29	
		Average, i	f β<0.75	9.53	
		Average, i	f β≥0.75	9.61	
		Average of stratified grov	vth rates	9.57	
		β≤0.75, weighted t	y 44%*	4.19	
		β>0.75, weighted b	y 56%*	5.38	
		Weighted stratified	*	9.58	
*Con Fulcibia DUC 12	Average of sir	mple, stratified & weighted a	averages	9.15	

*See Exhibit DHC-13

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				Book Value Proj 3
				To 5 Year Growth
Company Name	Ticker	Beta	Industry	Rate
ABM Industries Inc	ABM		Industrial Services	3.50
Barrick Gold Corporation	ABX		Precious Metals	7.50
Arch Cap Group Ltd	ACGL		Insurance (Prop/Cas.)	10.00
Analogic Corp	ALOG		Precision Instrument	2.00
AmeriGas Partners LP	APU		Pipeline MLPs	3.00
Ali. Couche-Tard	ATDB.TO		Retail/Wholesale Food	13.50
ATN International	ATNI		Telecom. Services	4.50
Axis Capital Holdings Ltd	AXS		Reinsurance	5.00
BCE Inc	BCE		Telecom. Utility	8.00
Becton Dickinson and Company	BDX		Med Supp Invasive	20.00
Bank of Montreal	BMO.TO		Bank	9.50
CAE Inc	CAE.TO		Aerospace/Defense	7.00
Conagra Brands	CAG	0.70	Food Processing	7.00
Cheesecake Factory Inc	CAKE		Restaurant	7.00
Casey's General Stores Inc	CASY	0.75	Retail/Wholesale Food	8.50
Cracker Barrel Old Country Store Inc	CBRL		Restaurant	7.50
Capitol Federal Financial Inc	CFFN		Thrift	2.50
Church and Dwight Co Inc	CHD		Household Products	8.00
Chemed Corporation	CHE	0.80	Diversified Co.	14.00
Check Point Software Technologies Inc	CHKP	0.80	E-Commerce	9.00
Clorox Co	CLX	0.65	Household Products	33.00
Canadian Imperial Bank of Commerce	СМ.ТО		Bank	10.50
CME Group Inc	CME		Brokers & Exchanges	3.00
Compass Diversified	CODI		Public/Private Equity	6.50
Coca Cola Bottling Company	COKE		Beverage	20.00
Core Mark Holding Co Inc	CORE		Retail/Wholesale Food	9.50
Costco Wholesale Corporation	COST	0.80	Retail Store	10.00
Campbell Soup Co	CPB		Food Processing	19.50
Canadian Tire 'A'	CTCA.TO	0.70	Retail Store	5.00
Citi Trends Inc	CTRN		Retail (Softlines)	5.00
DineEquity Inc	DIN		Restaurant	1.50
Amdocs Ltd	DOX		IT Services	5.50
Dr Pepper Snapple Group Inc	DPS		Beverage	9.00
DSP Group Inc	DSPG		Wireless Networking	2.00
Estee Lauder Companies Inc	EL		Toiletries/Cosmetics	3.50
Erie Indemnity Company	ERIE		Insurance (Prop/Cas.)	8.50
Elbit Systems Ltd	ESLT	0.80	Aerospace/Defense	11.00
Fresh Del Monte Produce Inc	FDP	0.80	Food Processing	9.50
National Beverage	FIZZ		Beverage	11.00
Fresenius Medical ADR	FMS	0.80	Medical Services	10.50
Forrester Research Inc	FORR		Information Services	6.50
Francescas Holdings Corporation	FRAN		Retail (Softlines)	7.50
Genpact Limited	G		Industrial Services	17.50
Goldcorp Inc	GG		Precious Metals	1.00
General Mills Inc	GIS		Food Processing	7.00
Globus Medical Inc	GMED	0.80	Med Supp Invasive	14.00

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Hawaiian Telcom	НСОМ	0.80 Telecom. Services	1.50
Hormel Foods Corporation	HRL	0.75 Food Processing	10.00
Hershey Company	HSY	0.75 Food Processing	18.00
Intercontinental Exch.	ICE	0.80 Brokers & Exchanges	8.00
ICON plc	ICLR	0.80 Medical Services	19.50
Intuitive Surgical Inc	ISRG	0.80 Med Supp Invasive	13.00
J and J Snack Foods Corp	JJSF	0.80 Food Processing	8.00
Kellogg Company	K	0.70 Food Processing	13.00
Konami Corporation	KNMCY	0.80 Foreign Electronics	7.00
Loblaw Cos. Ltd.	L.TO	0.65 Retail/Wholesale Food	5.50
Eli Lilly and Co	LLY	0.75 Drug	9.50
Lockheed Martin Corp	LMT	0.80 Aerospace/Defense	6.00
Logitech International SA	LOGI	0.80 Computers/Peripherals	13.00
Mercury General Corp	MCY	0.80 Insurance (Prop/Cas.)	3.00
MGP Ingredients	MGPI	0.80 Beverage	14.00
McCormick and Co	MKC	0.80 Food Processing	14.00
Markel Corp	MKL	0.80 Insurance (Prop/Cas.)	3.50
Monster Beverage Corporation	MNST	0.80 Beverage	19.50
Altria Group Inc	MO	0.65 Tobacco	15.00
Vail Resorts	MTN	0.80 Hotel/Gaming	20.00
Myriad Genetics Inc	MYGN	0.80 Biotechnology	9.50
Northland Power Inc	NPI.TO	0.70 Power	14.00
Northwest Bancshares Inc	NWBI	0.80 Thrift	2.50
Phibro Animal Health	PAHC	0.75 Food Processing	19.00
Par Pacific Holdings	PARR	0.80 Petroleum (Integrated)	7.50
PepsiCo Inc	PEP	0.80 Beverage	6.00
Pinnacle Foods Inc	PF	0.80 Food Processing	3.00
Procter and Gamble Co	PG	0.65 Household Products	5.00
Photronics Inc	PLAB	0.65 Semiconductor Equip	4.00
Everest Re Group Ltd	RE	0.80 Reinsurance	7.00
Renaissancere Holdings Ltd	RNR	0.70 Reinsurance	5.00
Republic Services Inc	RSG	0.75 Environmental	6.50
Raytheon Co	RTN	0.80 Aerospace/Defense	6.50
Royal Bank of Canada	RY.TO	0.80 Bank	8.50
Sanderson Farms Inc	SAFM	0.75 Food Processing	15.50
Saputo Inc.	SAP.TO	0.65 Food Processing	9.00
JM Smucker Company	SJM	0.75 Food Processing	5.50
Shaw Communications Inc (Class B)	SJRB.TO	0.65 Cable TV	3.00
SNC-Lavalin Group	SNC.TO	0.80 Engineering & Const	4.50
Stantec Inc.	STN.TO	0.80 Engineering & Const	11.00
StoneMor Partners LP	STON	0.75 Funeral Services	16.00
Constellation Brands	STZ	0.75 Beverage	10.00
Schweitzer Mauduit International Inc	SWM	0.75 Tobacco	9.50
AT&T	T	0.75 Telecom. Services	6.50
Toronto Dominion Bank	TD.TO	0.75 Bank	10.00
Treehouse Foods Inc	THS	0.75 Food Processing	6.00
Terra Nitrogen	TNH	0.80 Chemical (Basic)	6.50
Thomson Reuters Corp	TRI.TO	0.75 Information Services	7.00
Tyson Foods	TSN	0.80 Food Processing	9.50
		_	

	EXHIBIT DHC-11 Page 3 of 3		
Vonage Holdings Corp	VG	0.80 Telecom. Services	13.00
Village Super Market Inc	VLGEA	0.75 Retail/Wholesale Food	5.00
Validus Holdings	VR	0.80 Reinsurance	5.50
Verizon Communications Inc	VZ	0.80 Telecom. Services	6.00
WestJet Airlines Ltd	WJA.TO	0.80 Air Transport	7.50
Waste Management	WM	0.75 Environmental	4.50
Walmart Inc.	WMT	0.70 Retail Store	4.00
George Weston Ltd	WN.TO	0.65 Retail/Wholesale Food	8.00
		. 16.	0.06
		Average/Mean	8.86
		Median	7.50
		Average of Mean & Median	8.18
		Average, if β<0.75	8.84
		Average, if β≥0.75	8.88
		Average of stratified growth rates	8.86
		$\beta \le 0.75$, weighted by 44%*	3.89
		β >0.75, weighted by 56%*	4.97
		Weighted stratified average	
		weighted shatthed average	8.86
	Avera	ge of simple, stratified & weighted averages	8.63
		Retrospective Book growth	9.15
		Prospective Book growth	8.63
		Indicated CEM Cost of Equity	8.89

EXHIBIT DHC-12 Page 1 of 4

OFFICE OF REGULATORY STAFF

U.S. Census Quarterly Financial Report and Calculations Based upon It

Carolina Water Service, Inc. Docket No. 2017-292-WS



U.S. Census Bureau

Source: Quarterly Financial Report

All Manufacturing: U.S. Total

Not Seasonally Adjusted Total Assets [Millions of Dollars]

Period: 2002 to 2017

Data Extracted on: August 4, 2017 (3:30 pm)

Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
2002	4,733,073	4,767,543	4,780,278	4,823,219
2003	4,905,287	5,021,709	5,033,355	5,162,852
2004	5,280,255	5,371,716	5,451,203	5,538,113
2005	5,590,232	5,657,787	5,800,190	5,828,716
2006	5,998,529	6,116,322	6,205,970	6,179,142
2007	6,297,423	6,520,599	6,689,008	6,891,131
2008	7,075,200	7,152,498	7,081,610	6,819,681
2009	6,733,755	6,783,626	6,827,720	6,942,972
2010	7,082,521	7,189,592	7,346,330	7,432,384
2011	7,593,783	7,754,262	7,812,542	7,907,376
2012	8,098,156	8,165,826	8,317,436	8,331,651
2013	8,458,261	8,605,267	8,733,733	8,838,478
2014	8,921,595	9,031,403	9,103,699	9,088,807
2015	9,236,651	9,443,403	9,585,409	9,632,509
2016	9,763,918	9,958,829	10,103,978	10,213,936
2017	10,334,714	NA	NA	NA

EXHIBIT DHC-12 Page 2 of 4

OFFICE OF REGULATORY STAFF

U.S. Census Quarterly Financial Report and Calculations Based upon It

Carolina Water Service, Inc. Docket No. 2017-292-WS



U.S. Census Bureau

Source: Quarterly Financial Report

All Manufacturing: U.S. Total

Not Seasonally Adjusted Total Liabilities [Millions of Dollars]

Period: 2002 to 2017

Data Extracted on: February 20, 2018 (1:16 pm)

Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
2002	2,936,601	2,948,215	2,950,295	3,052,936
2003	3,062,972	3,083,952	3,077,270	3,090,094
2004	3,167,214	3,194,583	3,230,278	3,223,895
2005	3,238,902	3,268,717	3,362,435	3,365,083
2006	3,392,411	3,441,958	3,467,135	3,484,075
2007	3,522,047	3,620,521	3,729,365	3,838,938
2008	3,988,920	4,069,796	4,021,906	4,126,764
2009	4,135,332	4,135,752	3,957,093	3,935,594
2010	4,039,019	4,072,140	4,127,076	4,106,492
2011	4,152,554	4,203,106	4,269,796	4,427,111
2012	4,517,909	4,566,588	4,640,912	4,697,347
2013	4,743,587	4,831,184	4,885,360	4,836,900
2014	4,907,989	4,972,584	5,020,058	5,153,122
2015	5,270,266	5,427,572	5,547,612	5,625,845
2016	5,712,751	5,883,012	5,966,004	6,114,987
2017	6,156,789	6,222,641	6,326,520	

EXHIBIT DHC-12 Page 3 of 4

OFFICE OF REGULATORY STAFF

U.S. Census Quarterly Financial Report and Calculations Based upon It
Carolina Water Service, Inc.

Docket No. 2017-292-WS

Change in Net Equity, Based upon Preceding Tables

(deep yellow=decline; light yellow=below previous high)

Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
2002	1,796,472	1,819,328	1,829,983	1,770,283
2003	1,842,315	1,937,757	1,956,085	2,072,758
2004	2,113,041	2,177,133	2,220,925	2,314,218
2005	2,351,330	2,389,070	2,437,755	2,463,633
2006	2,606,118	2,674,364	2,738,835	2,695,067
2007	2,775,376	2,900,078	2,959,643	3,052,193
2008	3,086,280	3,082,702	3,059,704	2,692,917
2009	2,598,423	2,647,874	2,870,627	3,007,378
2010	3,043,502	3,117,452	3,219,254	3,325,892
2011	3,441,229	3,551,156	3,542,746	3,480,265
2012	3,580,247	3,599,238	3,676,524	3,634,304
2013	3,714,674	3,774,083	3,848,373	4,001,578
2014	4,013,606	4,058,819	4,083,641	3,935,685
2015	3,966,385	4,015,831	4,037,797	4,006,664
2016	4,051,167	4,075,817	4,137,974	4,098,949
2017	4,177,925			

EXHIBIT DHC-12 Page 4 of 4

OFFICE OF REGULATORY STAFF

U.S. Census Quarterly Financial Report and Calculations Based upon It
Carolina Water Service, Inc.

Docket No. 2017-292-WS

% Change in Net Equity, Based upon Preceding Table

(quarter over same quarter previous year)

Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
2003	2.55%	6.51%	6.89%	17.09%
2004	14.69%	12.35%	13.54%	11.65%
2005	11.28%	9.73%	9.76%	6.46%
2006	10.84%	11.94%	12.35%	9.39%
2007	6.49%	8.44%	8.06%	13.25%
2008	11.20%	6.30%	3.38%	-11.77%
2009	-15.81%	-14.11%	-6.18%	11.68%
2010	17.13%	17.73%	12.14%	10.59%
2011	13.07%	13.91%	10.05%	4.64%
2012	4.04%	1.35%	3.78%	4.43%
2013	3.75%	4.86%	4.67%	10.11%
2014	8.05%	7.54%	6.11%	-1.65%
2015	-1.18%	-1.06%	-1.12%	1.80%
2016	2.14%	1.49%	2.48%	2.30%
2017	3.13%			

Office of Regulatory Staff CAP-M

Carolina Water Service, Inc. Docket No. 2017-292-WS EXHIBIT DHC-13 Page 1 of 3

<u>Company</u>	<u>β*</u>	<u>Source</u>
American States	0.80	Exhibit DHC-3, p.1
American Water	0.65	Exhibit DHC-3, p.2
Aqua America	0.75	Exhibit DHC-3, p.3
Artesian Resources	0.65	Exhibit DHC-3, p.5
California Water	0.80	Exhibit DHC-3, p.6
Connecticut Water	0.65	Exhibit DHC-3, p.7
Global Water Resources	N/A	Exhibit DHC-3, p.8
Middlesex Water	0.80	Exhibit DHC-3, p.9
SJW	0.70	Exhibit DHC-3, p.10
York Water	0.80	Exhibit DHC-3, p.11
mediar		

^{*}Proportion of companies by β : $56\% \ge 0.75$; 44% < 0.75

Office of Regulatory Staff CAP-M

EXHIBIT DHC-13 Page 2 of 3

Carolina Water Service, Inc. Docket No. 2017-292-WS

Excerpt from SBBI, 2017 (added calculations shown in box):

Exhibit 7-1: Aggregate Market Capitalization and company Counts of the CRSP (NYSE/NYSE MKT/NASDAQ) Deciles and Size groupings

31-Dec-16

Decile	Historic Average Percentage of Total Capitalization	Recent Number of Companies	Recent Decile Market Capitalization (in Sthousands)	Recent Percentage of Total Capitalization	Percent of Recent Companies
1-largest	63.13%	191	15,290,475,300	66.12%	5.9%
2	13.95%	200	3,010,671,018	13.02%	6.2%
3	7.55%	202	1,609,575,618	6.96%	6.3%
4	4.73%	221	1,010,851,810	4.37%	6.9%
5	3.26%	227	677,120,067	2.93%	7.0%
6	2.41%	259	541,037,999	2.34%	8.0%
7	1.79%	283	384,129,198	1.66%	8.8%
8	1.33%	361	297,164,943	1.28%	11.2%
9	1.03%	487	212,609,644	0.92%	15.1%
10-smallest	0.82%	790	92,882,169	0.40%	24.5%

Office of Regulatory Staff CAP-M

Carolina Water Service, Inc. Docket No. 2017-292-WS

Exhibit 7-6 [further <u>SBBI</u> excerpt: returns; added calculations shown in boxes]

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		Geometric Mean Weightings	
Geometric Mean	Arithmetic Mean	by Number of Companies	
9.30%	11.10%	0.55%	
10.60%	12.80%	0.66%	
11.00%	13.60%	0.69%	
10.80%	13.80%	0.74%	
11.50%	14.60%	0.81%	
11.40%	14.80%	0.92%	
11.60%	15.40%	1.02%	
11.60%	16.10%	1.30%	
11.60%	17.00%	1.75%	
13.30%	20.30%	3.26%	
11.27%		11.70%	
Average	,	Weighted Average	le de la companya de
		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
11.27%	14 95%	11.70%	
		8.00%	
			1
	9.30% 10.60% 11.00% 10.80% 11.50% 11.40% 11.60% 11.60% 11.62% Average	10.60% 12.80% 11.00% 13.60% 10.80% 13.80% 11.50% 14.60% 11.40% 14.80% 11.60% 15.40% 11.60% 17.00% 13.30% 20.30%  11.27% 14 95% 7.57% 11.25% 5.68% 8.44%	Geometric Mean         Arithmetic Mean         by Number of Companies           9.30%         11.10%         0.55%           10.60%         12.80%         0.66%           11.00%         13.60%         0.69%           10.80%         13.80%         0.74%           11.50%         14.60%         0.81%           11.40%         14.80%         0.92%           11.60%         15.40%         1.02%           11.60%         16.10%         1.30%           13.30%         20.30%         3.26%           Average         Weighted Average           Weighted Average

(9.38 + 9.70)/2 = 9.54

^{*}Based on  $R_f$  at Exhibit DHC-2,  $R_m$  -  $R_f$ 

[†]Based on median  $\beta$ , p.1 of this exhibit, ERP *  $\beta$ 

[‡]Rf + Risk-Adjusted ERP; result rounded

EXHIBIT DHC-14 Page 1 of 2

#### Office of Regulatory Staff

#### Comparison of Interest-Only and Regular Loan Carolina Water Service, Inc. Docket No. 2017-292-WS

<u>Year</u>	Interest	<u>Principal</u>	Total Cash Flow	Remaining Principal	Coupon Rate
2006				\$ 180,000,000.00	
2007	\$ (11,844,000 00)		\$ (11,844,000,00)		6.58%
2008	\$ (11,844,000 00)		\$ (11,844,000,00)		6.58%
2009	\$ (11,844,000.00)	l	\$ (11,844,000.00)		6 58° 6
2010	\$ (11,844,000.00)	1	\$ (11,844,000.00)	' '	6.58° a
2011	\$ (11,844,000.00)	l	\$ (11,844,000,00)	1 1 2	6.58%
2012	\$ (11,844,000.00)		\$ (11.844,000.00)		6.58%
2013	\$ (11,844,000.00)		\$ (11,844,000.00)		6.58%
2014	\$ (11,844,000.00)		\$ (11,844,000.00)	\$ 180,000,000.00	6.58%
2015	\$ (11,844,000.00)		\$ (11,844,000.00)	\$ 180,000,000.00	6.58%
2016	\$ (11,844,000.00)		\$ (11,844,000.00)	\$ 180,000,000.00	6.58%
2017	\$ (11,844,000,00)	\$ (9,000,000,00)	\$ (20,844,000.00)	\$ 171,000,000.00	6.58%
2018	\$ (11,251,800.00)	\$ (9,000,000.00)	\$ (20,251,800,00)	\$ 162,000,000.00	6.58%
2019	\$ (10,659,600,00)	\$ (9,000,000.00)	\$ (19,659,600.00)	\$ 153,000,000.00	6.58%
2020	\$ (10,067,400.00)	\$ (9,000,000.00)	\$ (19,067,400,00)	\$ 144,000,000,00	6.58%
2021	\$ (9,475,200,00)	\$ (9,000,000.00)	\$ (18,475,200.00)	\$ 135,000,000.00	6.58%
2022	\$ (8,883,000.00)	\$ (9,000,000.00)	\$ (17,883,000.00)	\$ 126,000,000.00	6.58%
2023	\$ (8,290,800.00)	\$ (9,000,000.00)	\$ (17,290,800.00)	\$ 117,000,000.00	6.58%
2024	\$ (7,698,600.00)	\$ (9,000,000,00)	\$ (16,698,600.00)	\$ 108,000,000.00	6.58%
2025	\$ (7,106,400.00)	\$ (9,000,000.00)	\$ (16,106,400,00)	\$ 99,000,000.00	6.58%
2026	\$ (6,514,200,00)		, , , , ,	\$ 90,000,000,00	6.58%
2027	\$ (5,922,000,00)			\$ 81,000,000.00	6.58%
2028	\$ (5,329,800.00)		1 1 1 1 1 1	\$ 72,000,000.00	6.58%
2029	\$ (4,737,600.00)		, , , , , , , , , , , , , , , , , , , ,	\$ 63,000,000.00	6.58%
2030	\$ (4,145,400,00)			\$ 54,000,000.00	6.58%
2031	\$ (3,553,200,00)		1 ' ' '	1 1	6.58%
2032	\$ (2,961,000.00)			1 1 1	6.58°6
2033	\$ (2,368,800,00)	1 100 7			6.58%
2034	\$ (1,776,600,00)		,		6.58%
2035	\$ (1,184,400.00)		,		6.58%
2036	\$ (592,200.00)			1	6.58%
TOTALS	\$ (242,802,000.00)	\$ (180,000,000,00)	\$ (422,802,000.00)		

EXHIBIT DHC-14 Page 2 of 2

#### Office of Regulatory Staff

# Comparison of Interest-Only and Regular Loan Carolina Water Service, Inc. Docket No. 2017-292-WS

<u>Year</u>	Inte	erest	<u>Prir</u>	ocipal	Tot	al Cash Flow	Ren	naining Principal	Coupon Rate		Difference in Interest
2006			\$	180,000,000 00	S	180,000,000 00	\$	180,000,000 00			
2007	S	(11,844,000,00)		(0,000,000,00)	\$	(17,844,000,00)	\$	174,000,000,00	6.58%	\$	-
2008	\$	(11,449,200,00)	\$	(6,000,000.00)	\$	(17,449,200.00)	\$	168,000,000.00	6.58%	\$	(394,800,00)
2009	\$	(11,054,400,00)	\$	(6,000,000,00)	\$	(17,054,400,00)	\$	162,000,000.00	6.58%	S	(789,600.00)
2010	S	(10,659,600,00)	S	(6,000,000.00)	\$	(16,659,600 00)	\$	156,000,000.00	6.58%	\$	(1,184,400.00)
2011	S	(10,624,800,00)	S	(00,000,000,0)	\$	(16,264,800.00)	\$	150,000,000.00	6.58%	\$	(1,579,200,00)
2012	S	(9,870,000.00)	S	(0,000,000,00)	\$	(15,870,000 00)	\$	144,000,000.00	6.58%	\$	(1,974,000.00)
2013	5	(9,475,200,00)	\$	(6,000,000,00)	\$	(15,475,200,00)	\$	138,000,000 00	6.58%	S	(2,368,800.00)
2014	S	(9,080,400,00)	\$	(6,000,000,00)	\$	(15,080,400.00)	\$	132,000,000.00	6.58%	\$	(2,763,600,00)
2015	S	(8,685,600,00)	S	(6,000,000,00)	S	(14,685,600.00)	\$	126,000,000.00	6.58%	S	(3,158,400.00)
2016	S	(8,290,800,00)	\$	(6,000,000,00)	\$	(14,290,800,00)	S	120,000,000.00	6.58%	\$	(3,553,200,00)
2017	S	(7,896,000,00)	\$	(6,000,000,00)	\$	(13,896,000 00)	\$	114,000,000,00	6.58%	\$	(3,948,000.00)
2018	\$	(7,501,200,00)	\$	(6,000,000.00)	\$	(13,501,200.00)	\$	108,000,000.00	6.58%	\$	(3,750,600.00)
2019	S	(7,106,400.00)	\$	(6,000,000.00)	\$	(13,106,400.00)	\$	102,000,000.00	6.58%	\$	(3,553,200.00)
2020	S	(6,711,600,00)	\$	(00,000,000,0)	\$	(12,711,600 00)	\$	96,000,000.00	6.58%	\$	(3,355,800.00)
2021	S	(6,316,800.00)	\$	(6,000,000,00)	\$	(12,316,800.00)	\$	90,000,000,00	6.58%	\$	(3,158,400.00)
2022	\$	(5,922,000.00)	\$	(6,000,000,00)	\$	(11,922,000.00)	\$	84,000,000 00	6.58%	S	(2,961,000.00)
2023	S	(5,527,200,00)	\$	(6,000,000.00)	\$	(11,527,200.00)	S	78,000,000.00	6.58%	\$	(2,763,600.00)
2024	S	(5,132,400.00)	\$	(6,000,000,00)	\$	(11,132,400.00)	\$	72,000,000.00	6.58%	\$	(2,566,200.00)
2025	\$	(4,737,600,00)	\$	(6,000,000.00)	\$	(10,737,600.00)	S	66,000,000.00	6.58%	\$	(2,368,800.00)
2026	S	(4,342,800.00)	\$	(6,000,000.00)	\$	(10,342,800.00)	\$	00,000,000,00	6.58%	\$	(2,171,400.00)
2027	S	(3,948,000.00)	\$	(6,000,000,00)	\$	(9,948,000.00)	\$	54,000,000,00	6.58%	\$	(1,974,000.00)
2028	\$	(3,553,200.00)	S	(6,000,000,00)	\$	(9,553,200.00)	\$	48,000,000.00	6.58%	\$	(1,776,600.00)
2029	\$	(3,158,400.00)	\$	(6,000,000,00)	\$	(9,158,400.00)	\$	42,000,000.00	6.58%	\$	(1,579,200.00)
2030	\$	(2,763,600.00)	\$	(6,000,000.00)	\$	(8,763,600,00)	\$	36,000,000.00	6.58%	\$	(1,381,800.00)
2031	S	(2,368,800.00)	\$	(0,000,000,00)	\$	(8,368,800.00)	S	30,000,000.00	6.58%	\$	(1,184,400,00)
2032	S	(1,974,000.00)	\$	(6,000,000,00)	\$	(7,974,000.00)	\$	24,000,000.00	6.58%	\$	(987,000.00)
2033	\$	(1,579,200.00)	\$	(6,000,000,00)	\$	(7,579,200.00)	S	18,000,000,00	6.58%	\$	(789,600.00)
2034	S	(1,184,400,00)	\$	(6,000,000.00)	\$	(7,184,400.00)	s	12,000,000.00	6.58%	\$	(592,200.00)
2035	S	(789,600,00)	\$	(6,000,000.00)	\$	(6,789,600.00)	\$	6,000,000.00	6 58%	\$	(394,800,00)
2036	S	(394,800.00)	\$	(6,000,000.00)	\$	(6,394,800.00)	\$	-	6 58%	\$	(197,400.00)
TOTALS	\$	(183,582,000.00)	\$	(180,000,000.00)	\$	(363,582,000.00)		Cost of interes	t-only	\$	(59,220,000.00)